



**BOARD OF DIRECTORS
VIRTUAL MEETING AGENDA**

**September 9,
2021**

Board of Directors Members present:

North Sound Behavioral Health Administrative Services Organization (ASO) staff present:

Guests present:

- 1. Call to Order and Introductions – Chair**
- 2. Revisions to the Agenda – Chair**
- 3. Approval of the August 12th, 2021 Minutes, Motion #21-40 – ChairAttachment**
- 4. Comments & Announcements from the Chair**
- 5. Reports from Members**
- 6. Comments from the Public: Chair**
- 7. Report from the Advisory Board - Advisory Board Chair.....Attachment**
- 8. Report from the Executive Director- Joe ValentineAttachment**
 - Ombuds Presentation: Lizeth Vizcaino-Sandoval
- 9. Report from the Finance Officer-Joe Valentine and Darrell HeinerAttachment**
- 10. Report from the Governance Operations Committee-Chair**

All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Executive Committee with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.

Consent Agenda.....Attachment

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from August 1st, 2021, through August 31st, 2021, in the amount of **\$861,362.87**. Payroll for the month of August in the amount of **\$152,667.28** and associated employer benefits in the amount of **\$56,011.19**.

11. Action Items

For Board Approval

Summary:

Lifeline Connection is the provider for Peer Pathfinder services in Skagit and Whatcom counties. This amendment is passing through the funding of **\$12,727** and requirement for a new deliverable due August 1, 2022. This contract includes the HARPS program as a companion to the Peer Pathfinder program.

Motion #21-42

- NS BH-ASO-Lifeline Connections-MHBG-20 Amendment 2 for the provision of additional funding and the requirement of a new deliverable due August 1, 2022. The contract term is November 1, 2020, through June 30, 2022, with an automatic one-year renewal on July 1, 2022, based on continued compliance with the terms of the contract.

For Ratification

Summary:

Health Care Authority (HCA) is amending the Peer Pathfinder Contract with the ASO to include funding of **\$12,727** for a new deliverable in the payment and performance chart, the deliverable is due on August 1, 2022. The amendment extends the contract for a new end date of August 1, 2022.

Motion #21-43

- HCA-NS BH-ASO-K4864-Amendment 1 for the provision of funding for a new deliverable and extending the end date from September 30, 2021, to August 1, 2022.

12. Discussion Item(Available at Meeting).....Attachment

- COVID Block Grant Plan- Joe Valentine

13. Adjourn

Next meeting: October 14th, 2021



BOARD OF DIRECTORS VIRTUAL MEETING MINUTES

August 12,
2021

Board of Directors Members present:

- Jill Johnson, County Commissioner; Island County, Board Chair
- Peter Browning, County Commissioner; Skagit County
- Cammy Hart-Anderson, Snohomish County Human Services; designated alternate for Dave Somers, Snohomish County Executive
- Rud Browne, County Council Member; Whatcom County
- Sarah Hinman, Skagit County Public Health; designated alternate for Peter Browning
- Heidi Beazizo, Sr. Legislative Analyst, Snohomish County; designated alternate for Jared Mead, Snohomish County Council
- Cindy Wolf, County Council Member; San Juan County
- Barbara LaBrash, Human Services Manager, San Juan County; designated alternate for Cindy Wolf, County Council Member
- Sam Low, County Council Member, Snohomish County
- Jackie Mitchell, Behavioral Health Program Specialist, Whatcom County; designated alternate for Satpal Sidhu
- Duncan West, Chair; North Sound BH-ASO Advisory Board Chair

North Sound Behavioral Health Administrative Services Organization (ASO) staff present:

- Joe Valentine, Executive Director; North Sound BH-ASO
- Darrell Heiner, Accounting Specialist; North Sound BH-ASO
- Joanie Williams, Clerk of the Board; North Sound BH-ASO

Guests present:

No guests were present

Call to Order and Introductions – Chair Johnson

Chair Johnson was having technical issues with her computer and asked Cindy Wolf to chair the meeting, to which she complied. The Clerk of the Board (Joanie Williams) read the names of the meeting participants via the MS Teams platform.

Revisions to the Agenda – Chair

The Chair asked if there were any revisions to the agenda, there were none mentioned

Approval of the June 10, 2021, Minutes, Motion #21-33 – Chair

Peter Browning moved the motion for approval, Sam Low seconded, all-in favor, no abstentions, motion #21-33 carried

Comments & Announcements from the Chair

Jill Johnson noted that the Stabilization Center is open, fully operational and at capacity.

Reports from Members

Members gave reports from their respective counties, which included the impacts and concerns regarding HB 1310 and recent impacts of COVID

Comments from the Public

There were no comments from the public

Report from the Advisory Board

Duncan West (Advisory Board Chair) gave the report from the Advisory Board

Report from the Executive Director

- Update on Recovery Navigator Program [James Dixon]

James Dixon gave an update on the Recovery Navigator Program. He answered questions from Board Members.

Joe Valentine gave the report from the Executive Director which included the following topics:

- COVID FEDERAL BLOCK GRANT PLAN
- OTHER 2021-2022 STATE BUDGET ALLOCATIONS [NEW PROGRAMS]
- WORKFORCE SHORTAGES UPDATE
- CRISIS SERVICES [old]
- IMPACT OF NEW LEGISLATION ON LAW ENFORCEMENT RESPONSE TO BEHAVIORAL HEALTH CRISES
- UPDATE ON BEHAVIORAL HEALTH FACILITIES

Report from the Finance Officer

Joe Valentine gave the report from the Finance Officer. He answered questions from Board Members

Report from the Governance Operations Committee

All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Executive Committee with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.

Consent Agenda

Motion #21-34

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from June 1, 2021, through June 30, 2021, in the amount of \$1,344,746.19.
 - Payroll for the month of June in the amount of \$151,890.76 and associated employer benefits in the amount of \$60,363.24.
- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from July 1, 2021, through July 31, 2021, in the amount of \$3,884,636.04.
 - Payroll for the month of June in the amount of \$147,764.60 and associated employer benefits in the amount of \$70,615.93.
- Review and approve budget adjustment.

Jill Johnson moved the motion for approval, Peter Browning seconded, all-in favor, none opposed, no abstentions, motion #21-34 carried.

Action Items***For Board Approval*****Michele Osborne & Associates****Summary:**

In April 2021 the ASO released a Request for Qualifications for a consultant to work with the ASO on Diversity Equity and Inclusion (DEI). Only one bid was submitted, however, this consulting firm has worked with the ASO previously on a Family Youth System Partner Round table (FYSPRT) project.

The scope of the work will be an examination of internal policies, practices, and culture. The consultant will also work with the ASO to develop a process and the tools to review our external provider network to ensure their policies, practices and culture are non-discriminatory and anti-racist as well. The project is fluid, working at a pace for individual and organization reflection and action over an 18-month period.

Motion #21-35

- NS BH-ASO-OSborne & Assoc.-PSC-21 for the provision of DEI consultation work. The effective date of the contract is October 1, 2021, with a maximum consideration of \$147,000.

Peter Browning moved the motion for approval, Rud Browne seconded, all in favor, none opposed, no abstentions, motion #21-35 carried

North Sound BH-ASO FTE**Summary:**

The 2021 legislative session has recognized the growing need for additional behavioral health programs by bringing innovative programs to our communities. One such program is the regional Community Behavioral Rental Assistance (CBRA) grant from Department of Commerce; this program requires coordination and oversight of the rental assistance program. Additionally, with the expansion of Federal Block Grant funds and several proviso services, we see a need to create this position. Ideally the position would be filled by October 1, 2021.

North Sound BH-ASO is requesting approval one FTE to coordinate and oversee the CBRA program, FBG expansion and proviso services.

Motion #21-36

- Approve one FTE position to develop and oversee the CBRA, FBG and proviso programs in the North Sound Region.

Motion #21-36 tabled

For Ratification**Consejo Counseling and Referral Services****Summary:**

Consejo is a Behavioral Health Agency located in King County. They reached out to the ASO about providing telehealth services in our region. With the workforce shortages and limited access to services, engaging Consejo as a telehealth provider will provide additional access to services in the region. Eventually Consejo will have a physical presence in the region. This is a Fee for Service (FFS) contract.

Motion #21-37

- NS BH-ASO-Consejo-ICN-21 for the provision of telehealth services in the North Sound Region. This contract is encounter based; payments are made on services submitted through an electronic record. The contract term is July 1, 2021, through June 30, 2022, with an automatic one-year renewal on July 1, 2022, based on continued compliance with the terms of the contract.
- Jill Johnson moved the motion for approval, Cammy Hart Anderson seconded, all in favor, none opposed, no abstentions, motion #21-37 carried

Department of Commerce-Community Behavioral Health Rental Assistance (CBRA)

Summary:

An allocation of \$1,366,830.00 is provided for rental assistance to eligible households who meet criteria. Criteria is-

- Have a documented behavioral health condition,
- Eligible for a long-term supports program, i.e., HARPS, Foundation Community Supports, DSHS Aging & long-term supports, etc. and,
- Have a need for long-term housing support with no other payment alternative

The downstream contracts will be with Lifeline Connections our HARPS provider and housing agencies in the region. We will be reaching out to the housing agencies identified by Department of Commerce.

Motion #21-38

- Department of Commerce-North Sound BH-ASO-CBRA-21 for the provision of funding in the amount of \$1,366,830 for behavioral health rental assistance. The term of the Grant Agreement is July 1, 2021, through June 30, 2022.

Jill Johnson moved the motion for approval, Rud Browne seconded, all in favor, none opposed, no abstentions, motion #21-38 carried.

Following discussion, it was noted that the ASO will send a letter to Providers asking them if there was additional flexibility, what would that look like

Mental Health Block Grant

Summary:

Tulalip Tribes is a provider of outreach services and traditional healing services for the at-risk youth. This contract was inadvertently left off the June Board of Director's agenda.

Motion #21-39

- North Sound BH-ASO-Tulalip Tribes Family Haven-19-22 for the provision of funds to continue the at-risk youth outreach project. The funding for a one-year period is \$74,850. The contract term is July 1, 2019, through June 30, 2022, with an automatic one-year renewal on July 1, 2022, based on continued compliance with the terms of the contract.

Jill Johnson moved the motion for approval, Rud Browne seconded, all in favor, none opposed, no abstentions, motion #21-39 carried

Introduction Items

- 2021 – 2022 Federal Block Grant Plan
- 2021 – 2023 COVID Federal Block Grant Plan

Joe Valentine spoke about the Federal Block Grant Plan and the COVID Federal Block Grant Plan. He noted that an early draft will be sent out to the Board for input.

Adjourn 3:05 p.m.

Next meeting: September 9, 2021

DRAFT



Advisory Board Brief, September 8, 2021

The Advisory Board met on September 7, and the following items were discussed:

— **Advisory Board**

- **Pre-Meeting:** Non pre meeting month
- **Co-Occurring Disorders Conference:** Announced for interested members in attending the virtual conference October 4-5
- The Ombuds gave their Semi-Annual Report
- Mental Health Block Grant and Substance Abuse Block Grant allocations and priorities were reviewed. Motion made to approve both grants. Motion Carried

— **Executive Director**

- The Executive Director reported on the following
 - COVID Block Grant Plan
 - Workforce Shortages Update
 - Crisis Services
 - Continuing Impact of HB 1310 on Law Enforcement Response
 - Recovery Navigator Program
 - Substance Use Recovery Services Advisory Committee
 - Community Behavioral Residential Assistance Program
 - FY 2021-2022 GF-S/Proviso Spending Plan

- The Action Items were passed and recommended to the Board of Directors

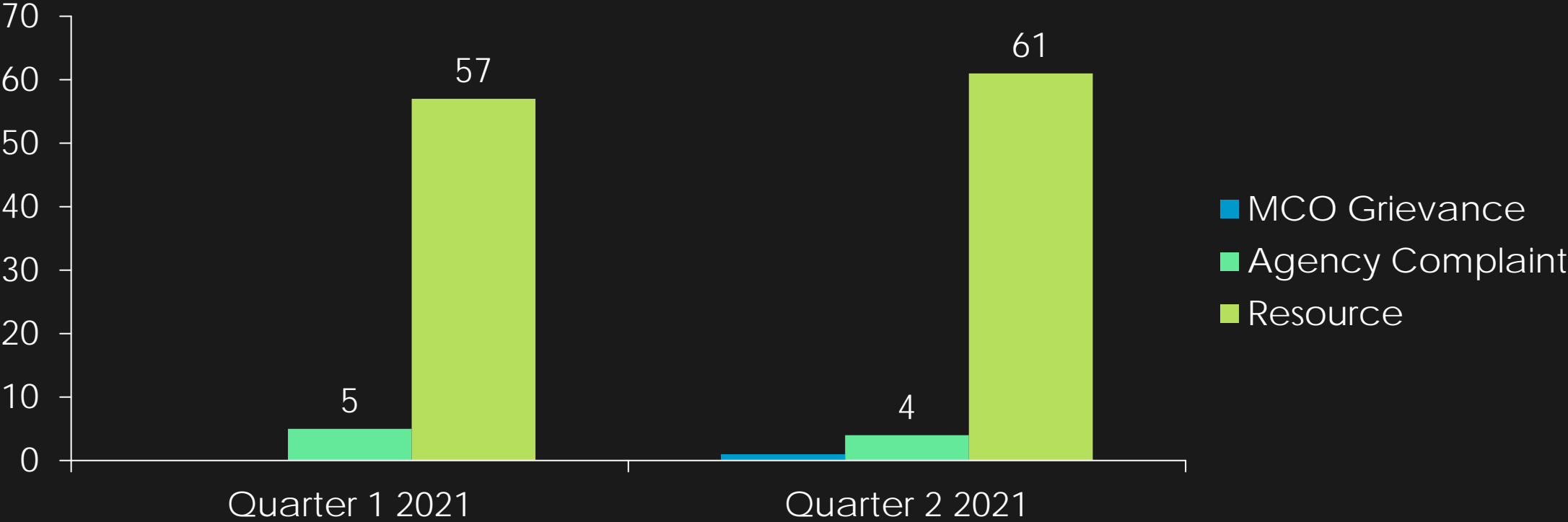
— **Finance/Executive Committee**

- The August Expenditures were passed and recommended to the Board of Directors for approval

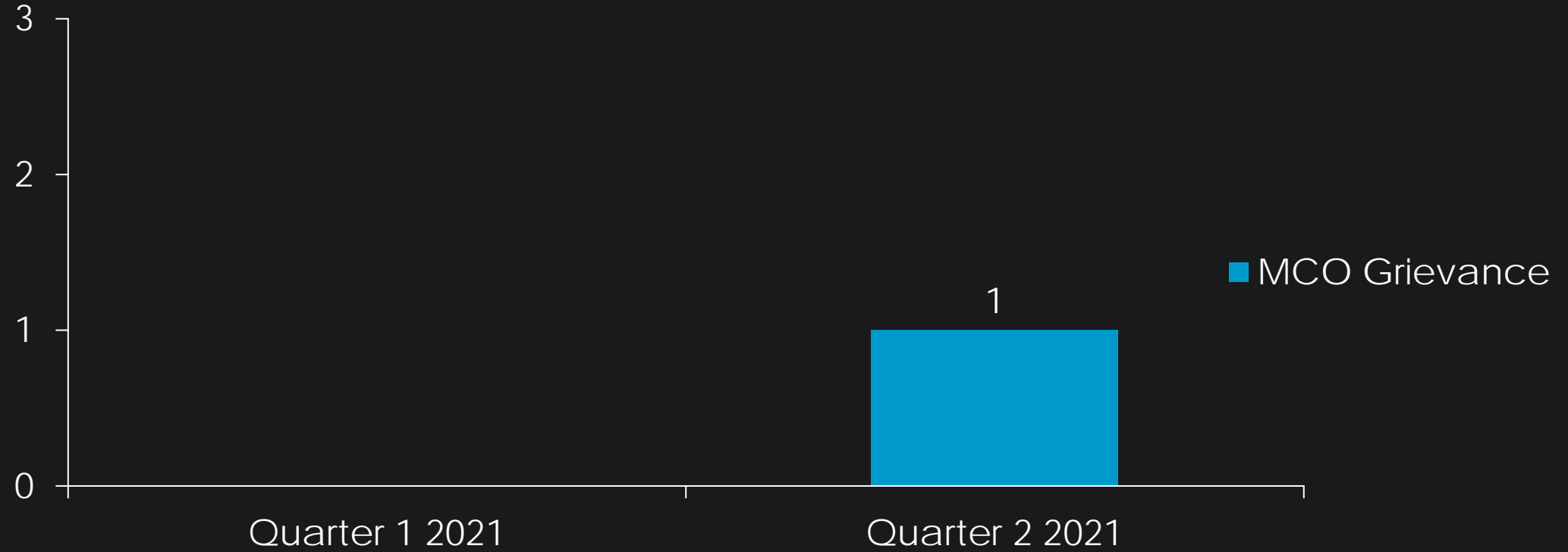
North Sound Behavioral Health Ombuds

2021 Semi-Annual Report

Ombuds Services Overview



MCO Level Grievance

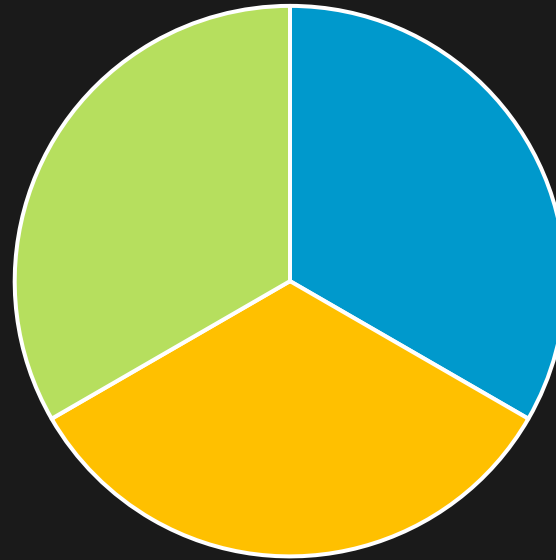


Single Grievance Overview

- Female
- 50-70 years old
- Mental Health Service type
- MCO: Community Health Plan of WA

Grievance Categories

Category Breakdown



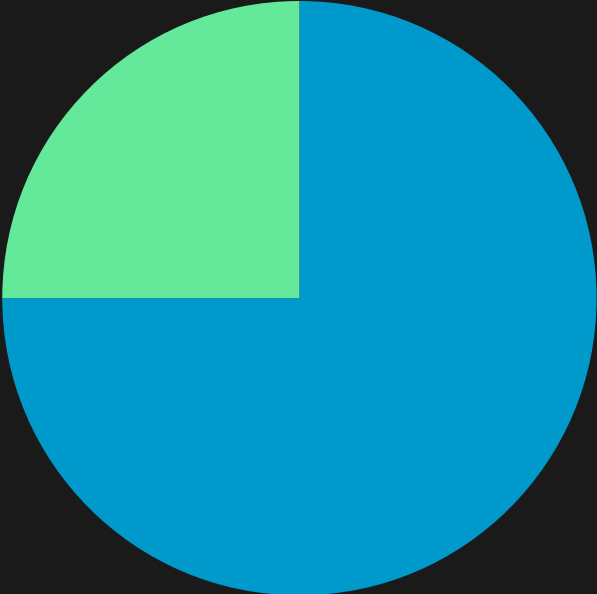
■ Access ■ Dignity and Respect ■ Coordination of Services

Complaint Breakdown

- Agency
- Complaint Categories
- Service Type
- Insurance Type
- Payer for Service

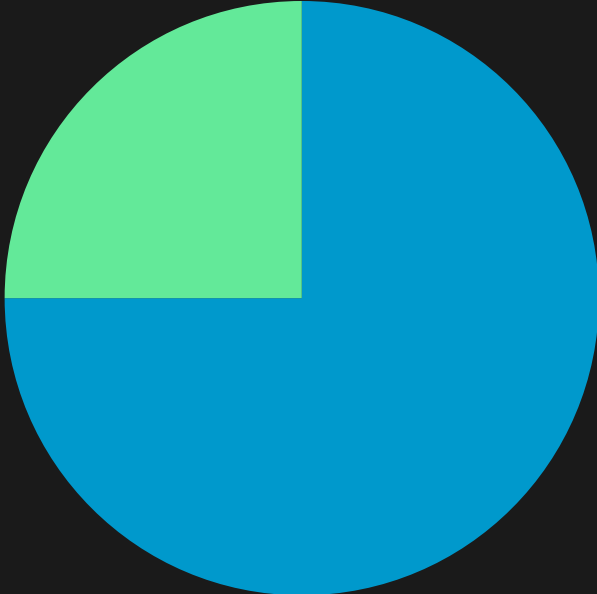
Agency Complaints

Quarter 1 2021



- Compass Health
- Snohomish County Jail

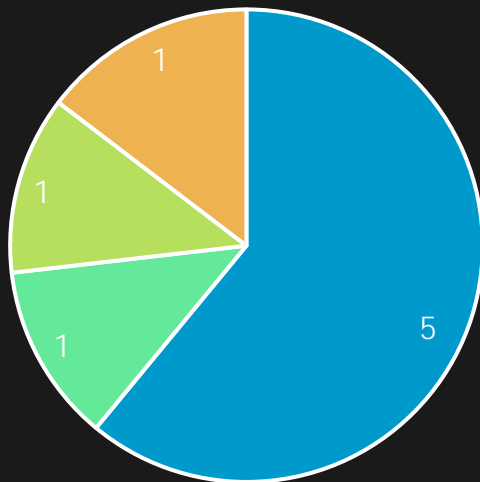
Quarter 2 2021



- Compass Health
- Fairfax

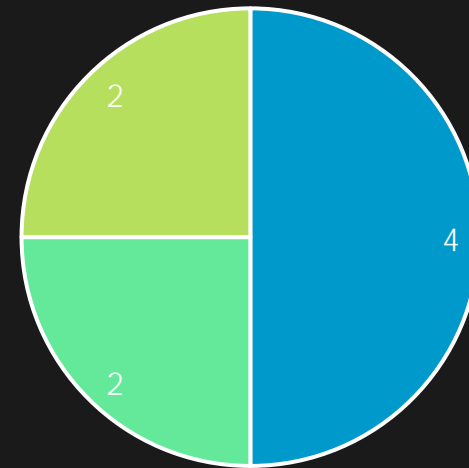
Complaint Categories

Quarter 1, 2021



Case 1: Access, dignity & respect
Case 2: Access
Case 3: Access
Case 4: Access, Other
Case 5: Access, service intensity

Quarter 2, 2021



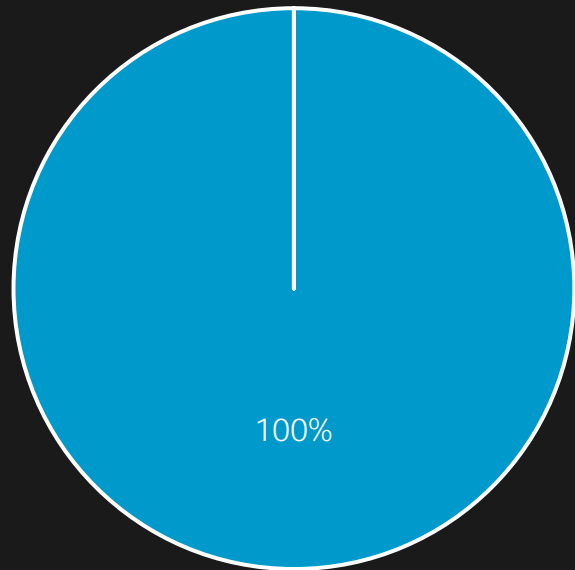
Case 1: Access
Case 2: Access, dignity & respect, coordination of care
Case 3: Access
Case 4: Access, dignity & respect, coordination of care

■ Access
 ■ Dignity & Respect
 ■ Service Intensity
 ■ Other

■ Access
 ■ Dignity & Respect
 ■ Coordination of Services

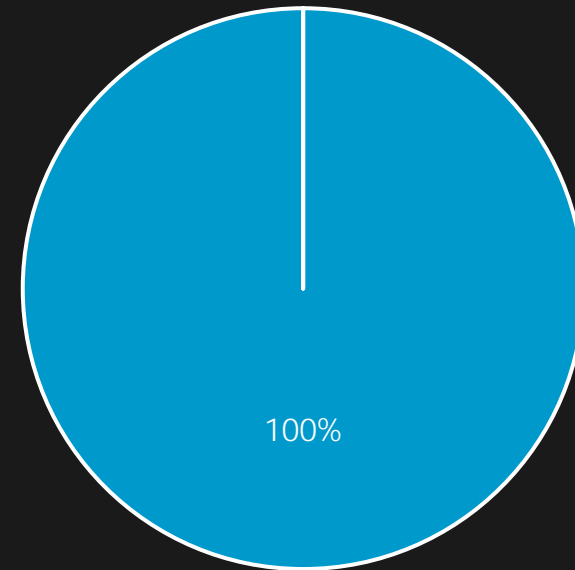
Service Type

Quarter 1 2021



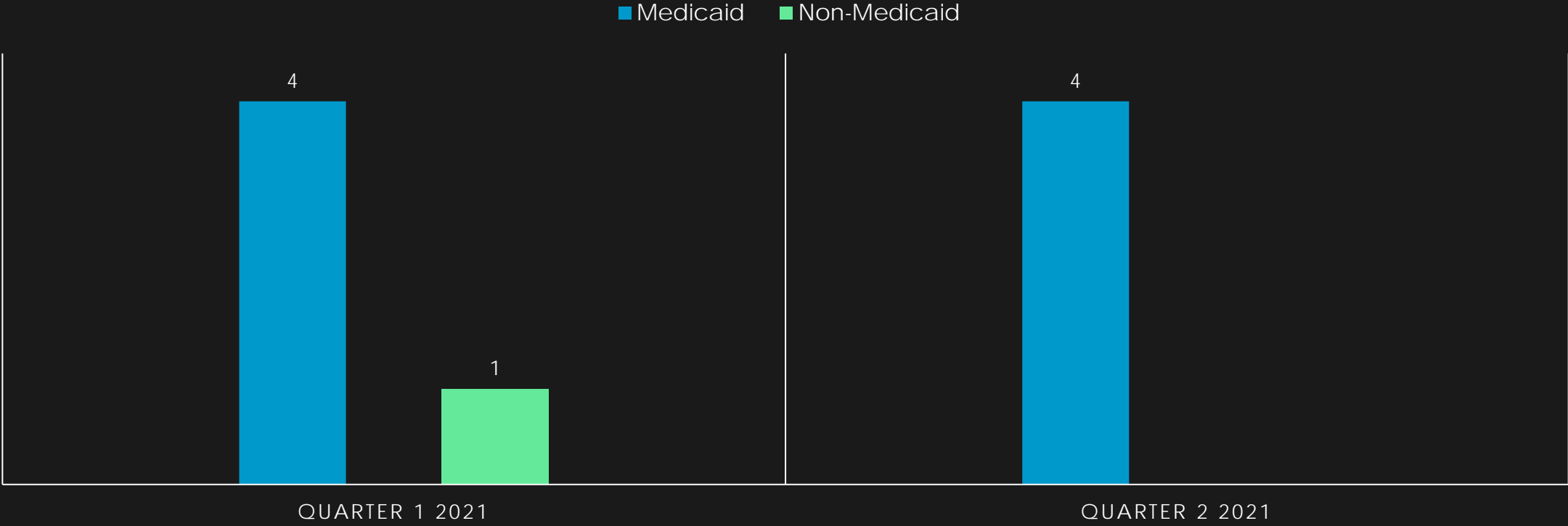
■ Mental Health ■ SUD ■ WISe ■ Co-occurring

Quarter 2 2021



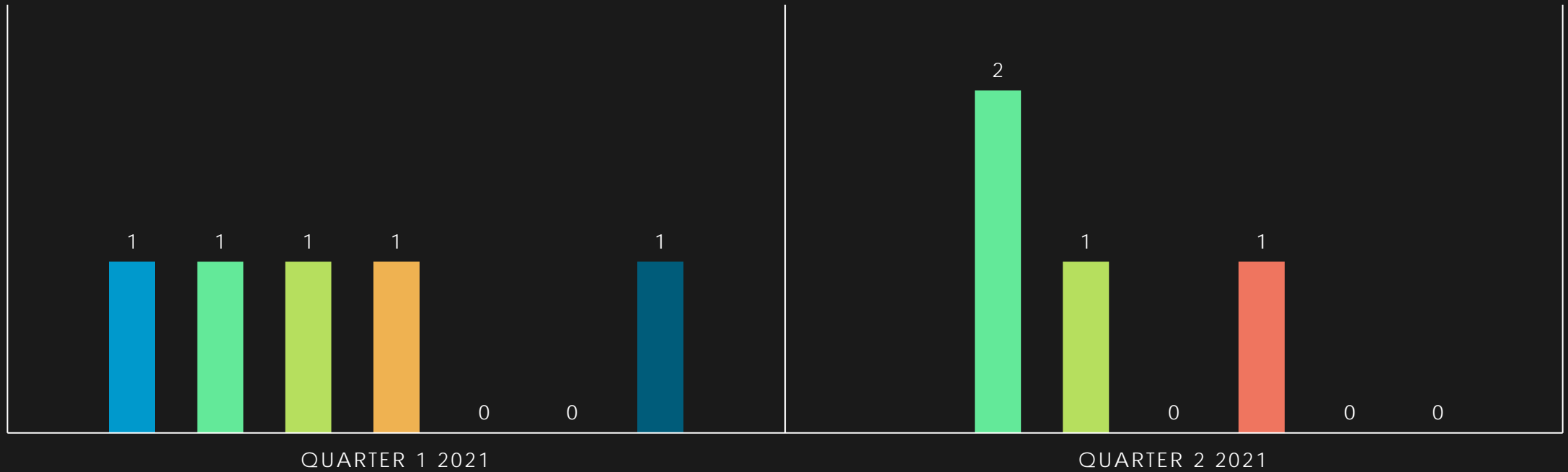
■ Mental Health ■ SUD ■ WISe ■ Co-occurring

Insurance Type



Payer for Service

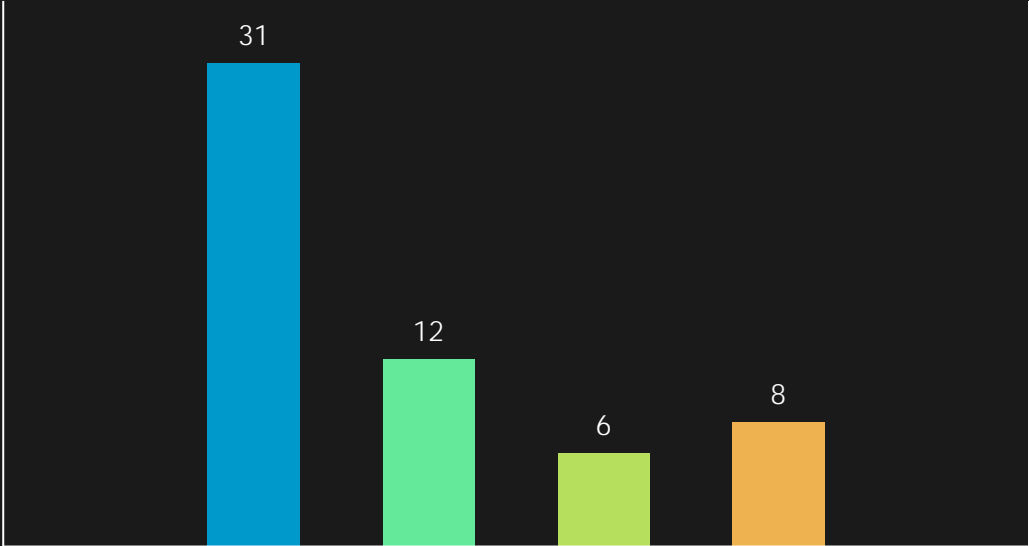
Amerigroup CHPW Coordinated Care Molina United BH-ASO Other (Offender Health Plan)



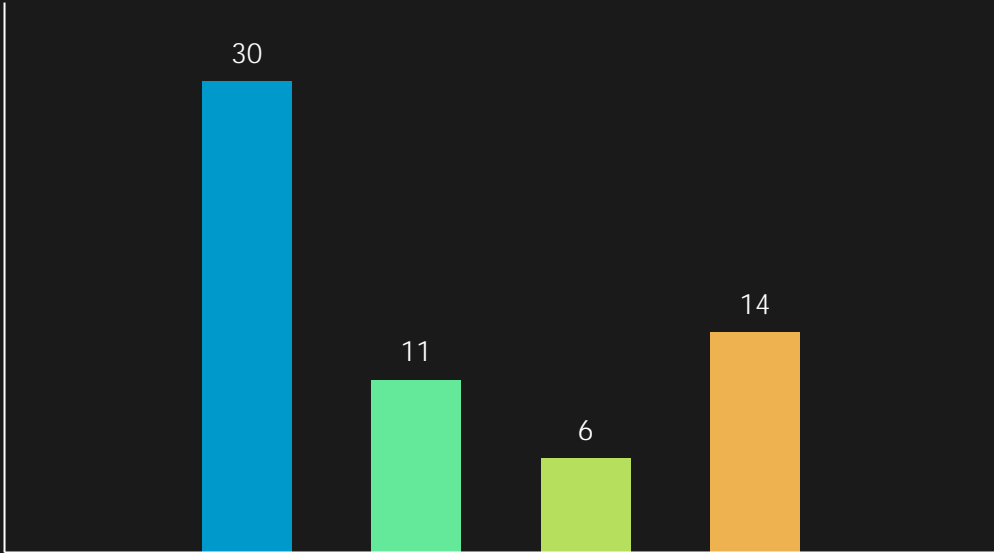
Resource Definitions

- ❑ **Consumer:** an individual who is currently receiving services
- ❑ **Advocate:** a family member, friend, or authorized representative of an individual
- ❑ **Provider:** an agency or professional providing direct service to an individual
- ❑ **Information & Referral:** a non-behavioral health related concern

Resource Breakdown



QUARTER 1 2021



QUARTER 2 2021

- Consumer Education
- Advocate Education
- Provider Consultation
- Information & Referral

Trends

Quarter 1, 2021

- Agencies throughout the region continue to close down services
- Increase in high wait times for outpatient SUD services
- Increase in high wait times for outpatient mental health services

Quarter 2, 2021

- Increase in high wait times for outpatient SUD services
- Increase in high wait times for outpatient mental health services
- Increase in contacts from providers/employees who are expressing complaints about the facilities they are employed with or coordination of services with other providers
- Problems accessing individuals staying ITA at a hospital setting and staff refusing to connect Ombuds to patient even though Ombuds provided the name and access code
- Increase of complaints involving Access to behavioral health services due to high wait times or unavailability at our local providers

Ombuds Trainings

Quarter 1, 2021

- Webinar for DBHR call for Behavioral Health Service Providers
- Webinar for Authorized Generic Drugs & Their Role in Mental Health Treatment
- WA State Behavioral Health Ombuds Quarterly Training
- One-day Summit: recovery Housing in Washington
- Neighborhood relations and Neighbor resistance to recovery webinar

Quarter 2, 2021

- Training in DBT Skills through Holding the Hope
- Training in combining Motivational Interviewing and CBT Skills
- Behavioral Health Ombuds State Training
- Older Adult Mental Health Day Webinar
- The Golden Thread of Documentation (6 week training)
- 2 Week Certified Peer Counseling Training for Ombuds Specialist
- Meth and Opioid Use Disorder Webinar

Questions

North Sound Behavioral Health Ombuds

Presented By: Katelyn Morgan, Samantha Moore, and Lizeth Vizcaino-Sandoval

330 Pacific Place Mount Vernon, WA 98273

(Phone) 360-416-7004 (Toll Free) 1-888-336-6164 (Fax) 360-416-7550



1. **COVID BLOCK GRANT PLAN**

- The proposed COVID Block Grant Plan has been drafted based on the priorities identified in the stakeholder survey and by the Advisory Board. An ad-hoc committee of the Advisory Board reviewed and provided additional input into the draft plan.
- The Plan was reviewed and approved by the Advisory Board at their September 7 meeting.

2. **WORKFORCE SHORTAGES UPDATE**

- HCA staff provided an update to the bi-weekly statewide MCO/ASO Clinical Coordination group on their workplan to implement some of the recommendations in the state Behavioral Health Workforce Report. [the link below is to the full state report]

<https://www.wtb.wa.gov/planning-programs/health-workforce-council/behavioral-health-group/>

- The purpose of their presentation was to discuss with the MCOs and ASOs how we can assist with implementing some of these recommendations with both funding and coordination.
- Some of the key themes that emerged from the presentation and discussion were:
 - Focusing on retention of existing behavioral health staff
 - Conducting focus groups with line staff to get their input on what would support retention
 - Encouraging providers to use a full continuum of skill levels, e.g., Bachelor level and Certified Peers, so that masters level clinicians can be used more for persons with higher acuity
 - Providing assistance to providers in making changes to their business model to take advantage of “team-based care” approaches
 - Helping providers improve their electronic billing systems since many are still losing revenue.
 - And continuing to streamline the billing and data reporting requirements that providers must deal with.
- The MCO/ASO Clinical Coordination Group has forming an ad-hoc workgroup to identify the specific areas where we can assist. I have volunteered to facilitate this ad-hoc group.

3. **CRISIS SERVICES**

a. **Weekly Crisis Capacity Indicator Report** – through [insert new date] [attachment #1]

- The trend line for the number of calls to the Crisis Line continues to gradually increase.
- The number of dispatches of mobile crisis outreach teams remains at the historically high level.
- Utilization of crisis services by youth have jumped again in the last 2 weeks.
- There appears to be a temporary decrease in DCR staffing capacity and in the last two weeks, the average time for crisis team dispatch has exceeded the 2-hour target.

b. **North Sound Crisis System Metrics Report– through July 2021** [attachment #2-summary page only]

- The North Sound Crisis Metrics report shows that all key metrics have been met through July.
- Calls to the Crisis Line in July were higher than the average for the previous 12 months.
- The number of ITA investigations and detentions were consistent with the average for the previous 12 months. Average dispatch time had increased but will still be below the 2-hour target

c. **North Sound Crisis System Dashboard-through July 21, 2021** [attachment #3]

- The North Sound Crisis System Dashboard displays an unduplicated number of persons receiving crisis services by county.
- It also shows that up through July 21, crisis services had been increasing gradually every month.

4. CONTINUING IMPACT OF HB 1310 ON LAW ENFORCEMENT RESPONSE

- New legislation passed this session has caused law enforcement agencies to review their policies regarding dispatch to behavioral health crisis episodes in the community. HB 1310 restricts the use of physical force by law enforcement when there is no crime being committed or no “imminent” threat of physical injury.
- This has led to reports from Designated Crisis Responders, hospitals, and some behavioral health treatment facilities of local law enforcement deciding not to dispatch either by themselves or in conjunction with a DCR.
- It has also led to some law enforcement agencies declining to transport persons in a behavioral health crisis to hospital emergency rooms or crisis stabilization facilities.
- HCA has engaged both the AG’s office and Governor’s office in discussions on the need to respond to this situation. Along with other ASOs we are collecting documentation from our DCR teams on specific incidents in which law enforcement is declining to respond or declining to engage with a person in crisis and/or transport them to the hospital.

5. RECOVERY NAVIGATOR PROGRAM

- HCA has issued the program guidelines for the Recovery Navigator Program as well as the regional allocations.
- The allocation for the North Sound region is **\$2,619,377**. This allocation is intended to cover the cost of 2 outreach recovery navigators per county, project managers, supervisors, and some support costs such as transportation.
- James Dixon, the North Sound Regional Recovery Program Coordinator is developing the proposed “Regional Recovery Navigator Program Plan” based on the guidelines issued by HCA and input from a wide variety of regional stakeholders.
- The plan is due to HCA by October 1. Once HCA approves the plan, they will release the program funds.

6. SUBSTANCE USE RECOVERY SERVICES ADVISORY COMMITTEE

- ESSB 5476 with created the Regional Recovery Services Navigator Program also called for the establishment of a “Substance Use Recovery Services Advisory Committee”.
- This committee is to *develop measures to help individuals with substance use disorder access outreach, treatment, and recovery support services.*
- The committee is to include persons with lived experience and an application to be considered is posted on the HCA website at:
- [State v. Blake: ESB 5476 and behavioral health expansion | Washington State Health Care Authority](#)
- Applications are due to HCA by **September 10**. Several members of our Advisory Board have applied.

7. COMMUNITY BEHAVIORAL RESIDENTIAL ASSISTANCE PROGRAM [CBRA]

- We issued a Request for Letters of Interest for housing services providers who would like to be considered for a contract to manage the new CBRA funds.
- This request for letters of interest as well as the Department of Commerce [DOC] guidelines are also posted on our website at: <https://nsbhaso.org/formsreports>
- The Department of Commerce [DOC] has allocated **\$1,308,750** to the North Sound region for long term housing assistance. Attached is how this allocation might be distributed to the counties based on percentage of Medicaid population. [attachment # 4]
- We have received a number of responses to our request for Letters of Interest and will be conducting interviews with each of the organizations interested in contracting to provide rental assistance to see if they can meet the guidelines for the program.

8. FY 2021-2022 GF-S/PROVISO SPENDING PLAN

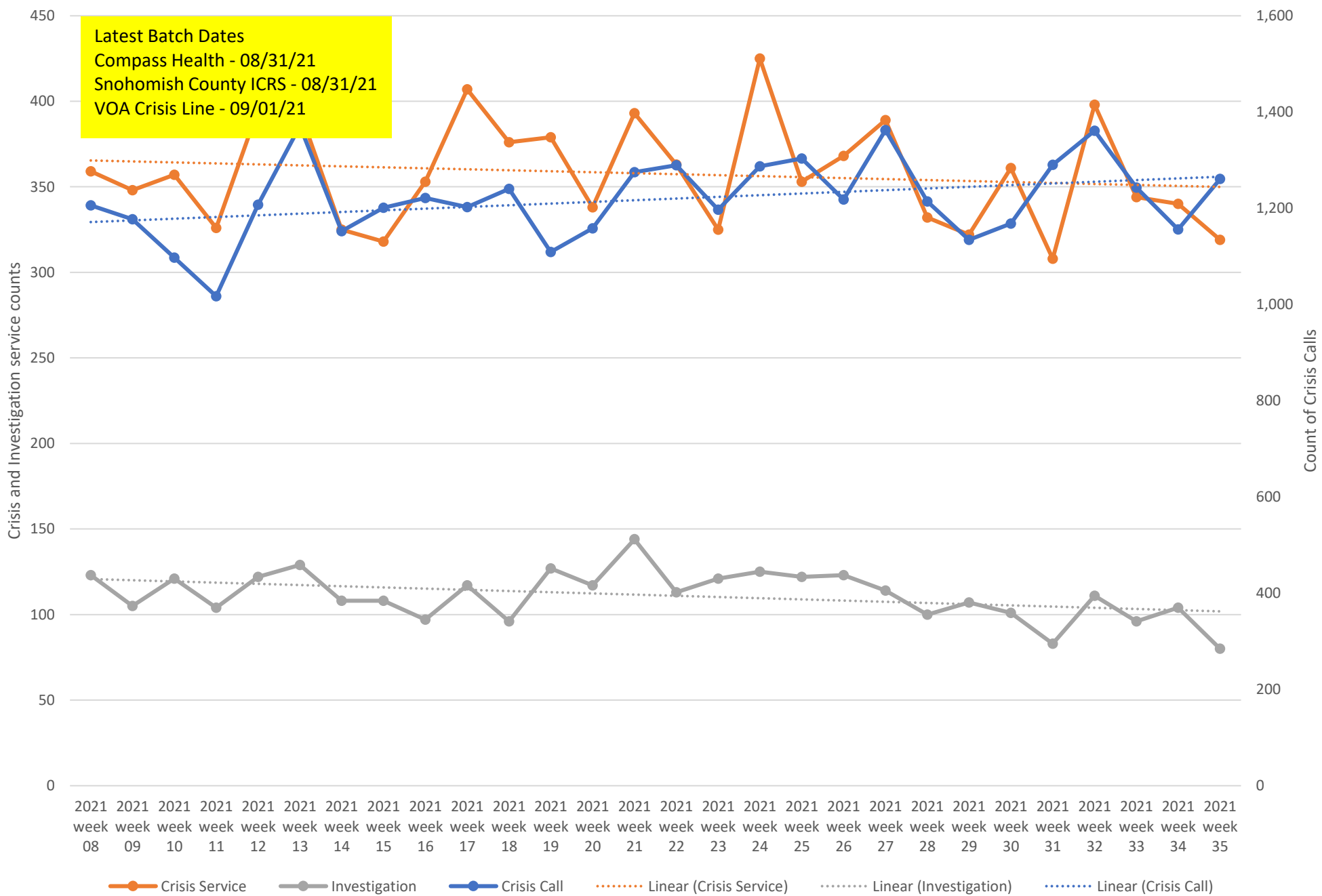
- We have submitted our proposed spending plan to HCA to cover the July-December 2021 time period. The plan proposes how we intend to “spend down” the remaining General Fund balances from the 2020-2021 Fiscal Year.
- The challenge to fully leverage all state allocated funds continues to be in certain categories of “proviso funds”, such as “Assisted Outpatient Treatment”, Trueblood misdemeanor funds, and Dedicated Marijuana Account dollars.
- An internal BH-ASO Fiscal Workgroup is developing strategies to better leverage proviso dollars.



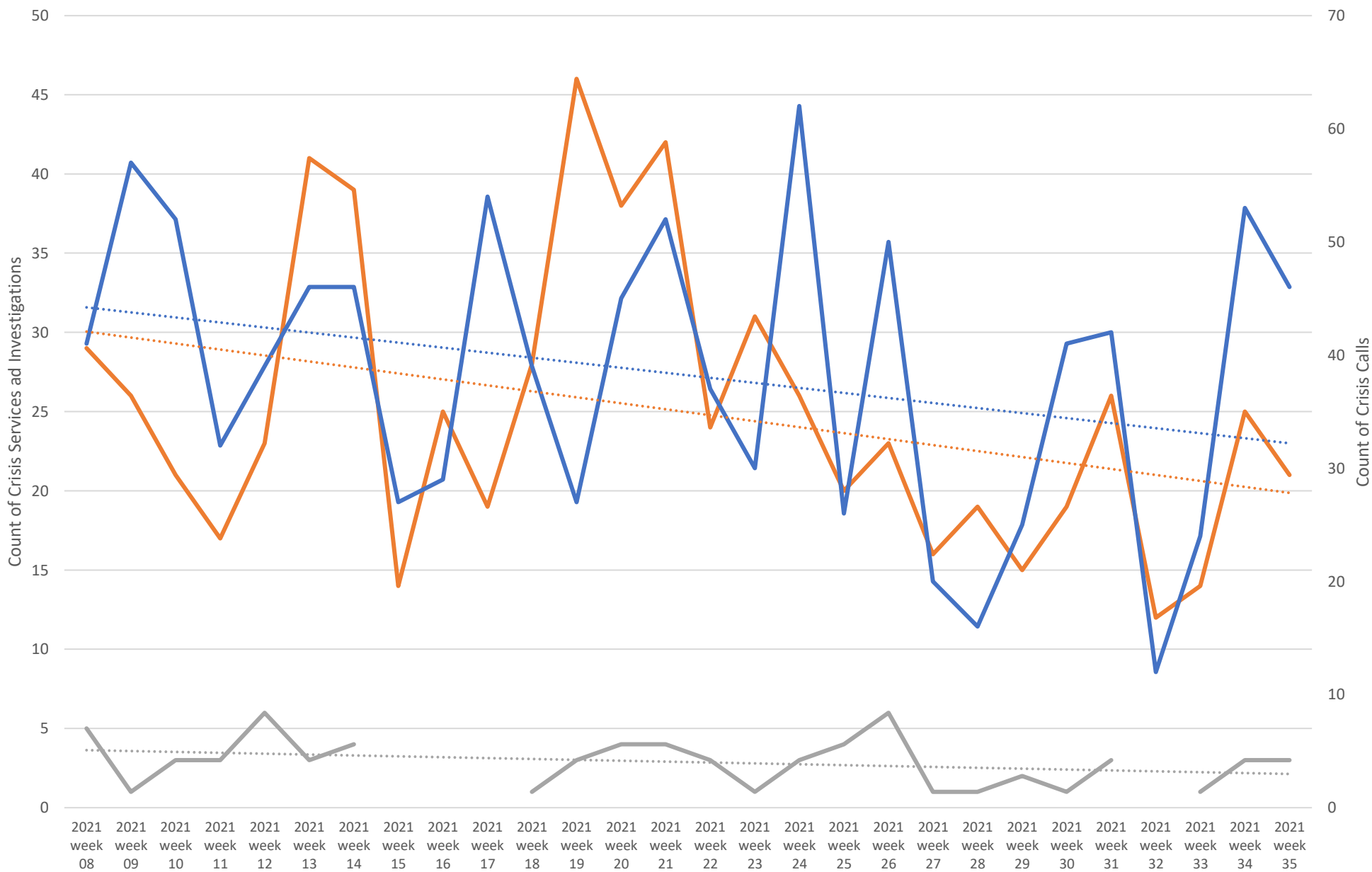
Weekly Crisis Capacity Indicator Snapshot

Page 2	Crisis Data - dates 02/14/21 to 08/28/21
Page 3	Crisis Data: Ages 0-17 - dates 02/14/21 to 08/28/21
Page 4	All DCR Dispatches - dates 02/14/21 to 08/28/21
Page 5	Weekly Staff Count - Staff providing Crisis or Investigation services 02/14/21 to 08/28/21
Page 6	Average dispatch time for Emergent investigations from 02/14/21 to 08/28/21
Page 7	Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low
Page 8	Telehealth only, crisis and investigation services from 02/14/21 to 08/28/21
Page 9	Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units
Page 10	Washington State Indicators of Anxiety or Depression Based on Reported Frequency of Symptoms During Last 7 Days
Page 11	Place of Service -Crisis Services, percent of total by week
Page 12	Place of Service -Investigations, percent of total by week
Page 13	New COVID-19 Cases Reported Weekly per 100,000 population - 11/17/20 to 09/01/21
Page 14	Total Hospitalized Adults - COVID-19 (confirmed or suspected) 7 day average

Crisis Data - dates 02/14/21 to 08/28/21

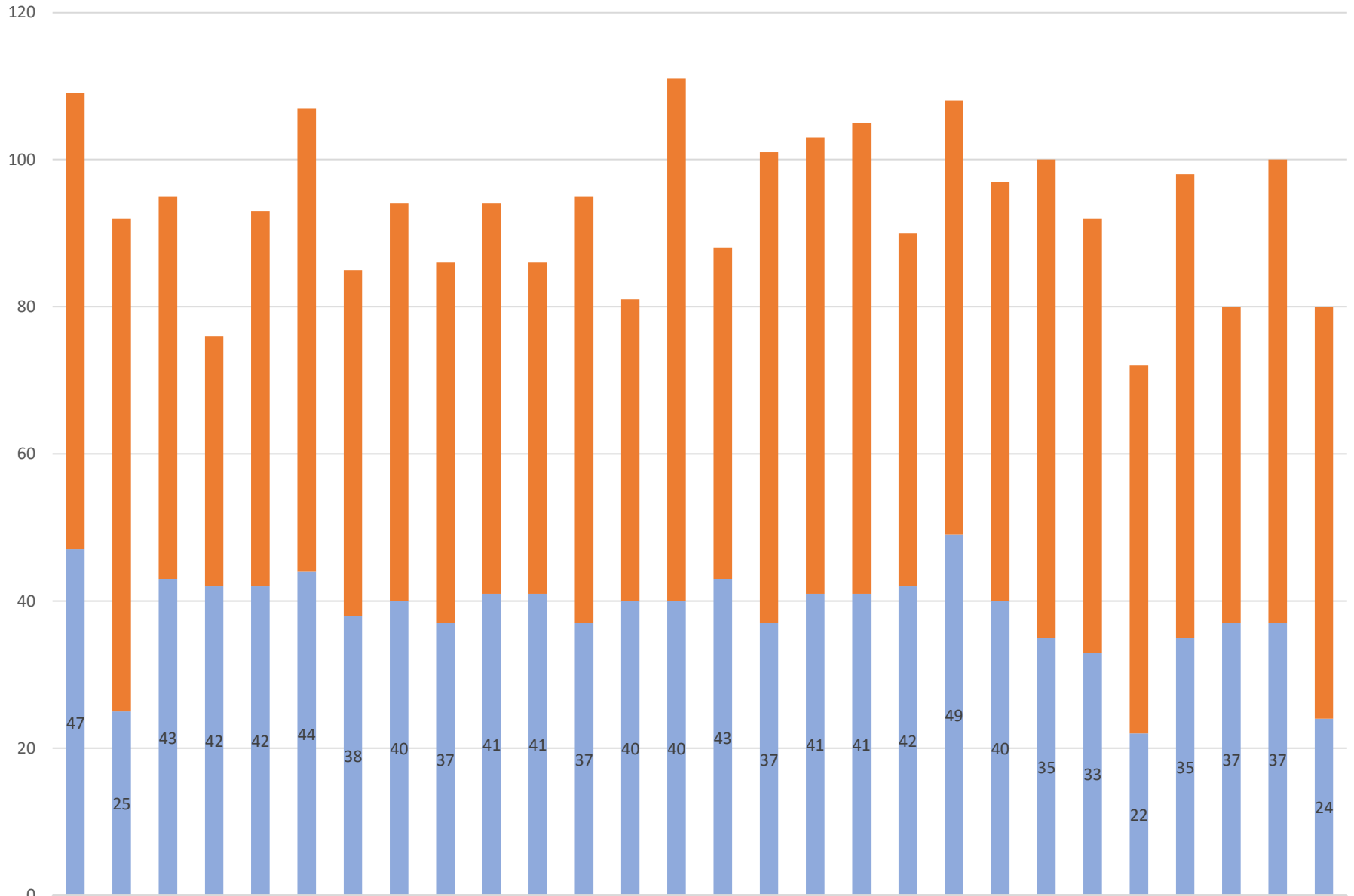


Crisis Data: Ages 0-17 - dates 02/14/21 to 08/28/21



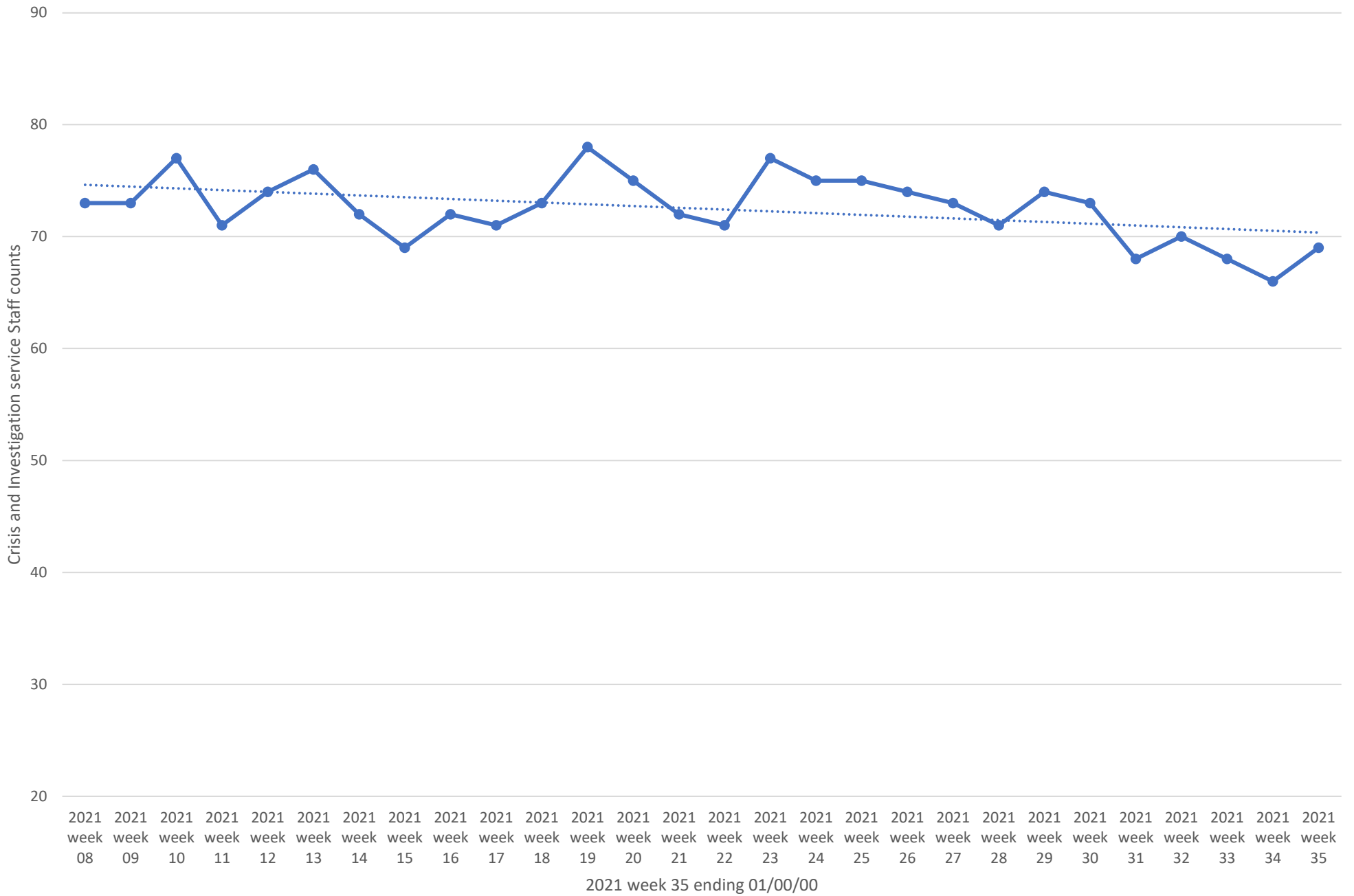
— Crisis Service
 — Investigation
 — Crisis Call
 ⋯ Linear (Crisis Service)
 ⋯ Linear (Investigation)
 ⋯ Linear (Crisis Call)

All DCR Dispatches - dates 02/14/21 to 08/28/21



	2021 week 08	2021 week 09	2021 week 10	2021 week 11	2021 week 12	2021 week 13	2021 week 14	2021 week 15	2021 week 16	2021 week 17	2021 week 18	2021 week 19	2021 week 20	2021 week 21	2021 week 22	2021 week 23	2021 week 24	2021 week 25	2021 week 26	2021 week 27	2021 week 28	2021 week 29	2021 week 30	2021 week 31	2021 week 32	2021 week 33	2021 week 34	2021 week 35
dispatch resulting in other outcome	62	67	52	34	51	63	47	54	49	53	45	58	41	71	45	64	62	64	48	59	57	65	59	50	63	43	63	56
dispatch resulting in detention	47	25	43	42	42	44	38	40	37	41	41	37	40	40	43	37	41	41	42	49	40	35	33	22	35	37	37	24

Weekly Staff Count - Staff providing Crisis or Investigation services 02/14/21 to 08/28/21



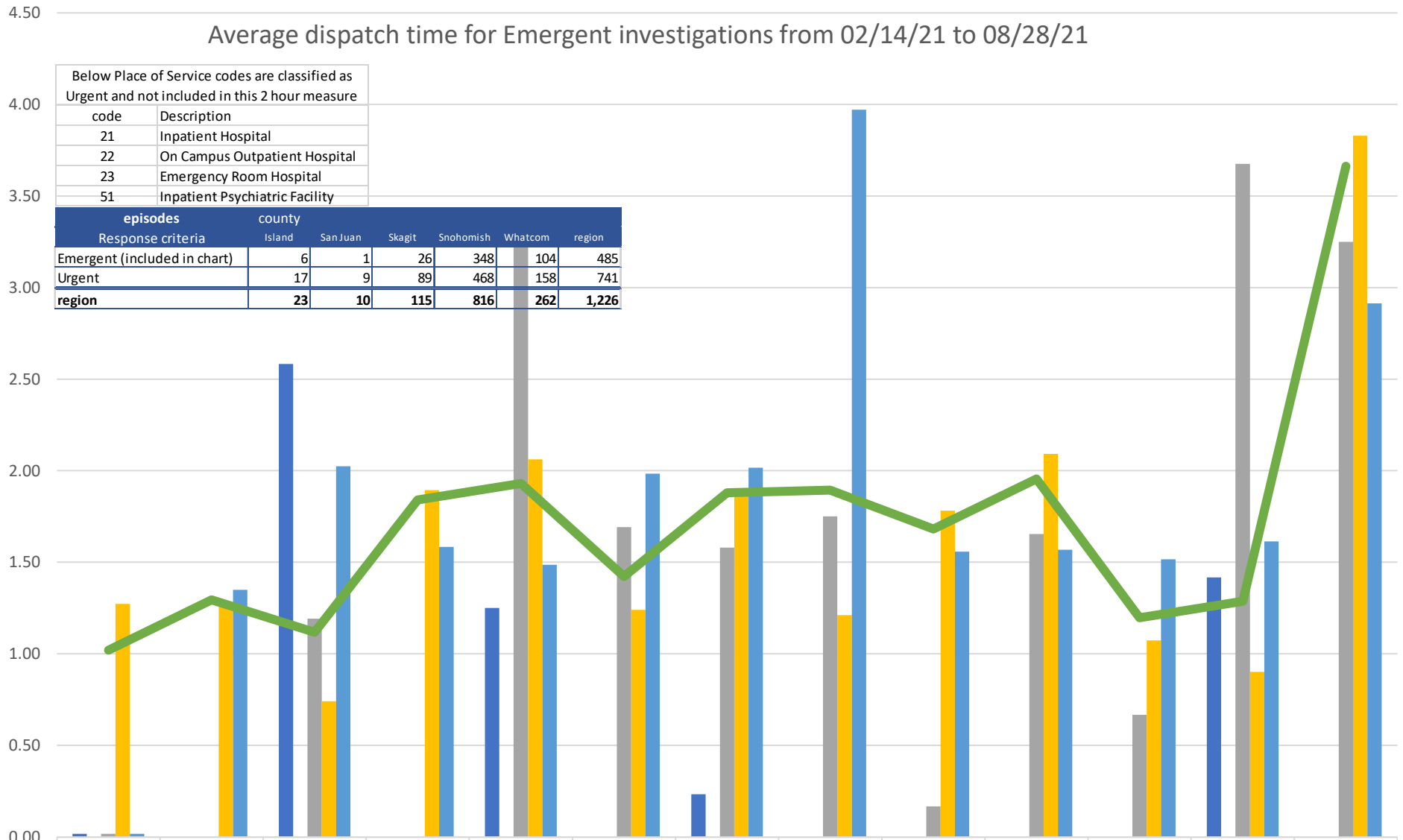
Average dispatch time for Emergent investigations from 02/14/21 to 08/28/21

Below Place of Service codes are classified as Urgent and not included in this 2 hour measure

code	Description
21	Inpatient Hospital
22	On Campus Outpatient Hospital
23	Emergency Room Hospital
51	Inpatient Psychiatric Facility

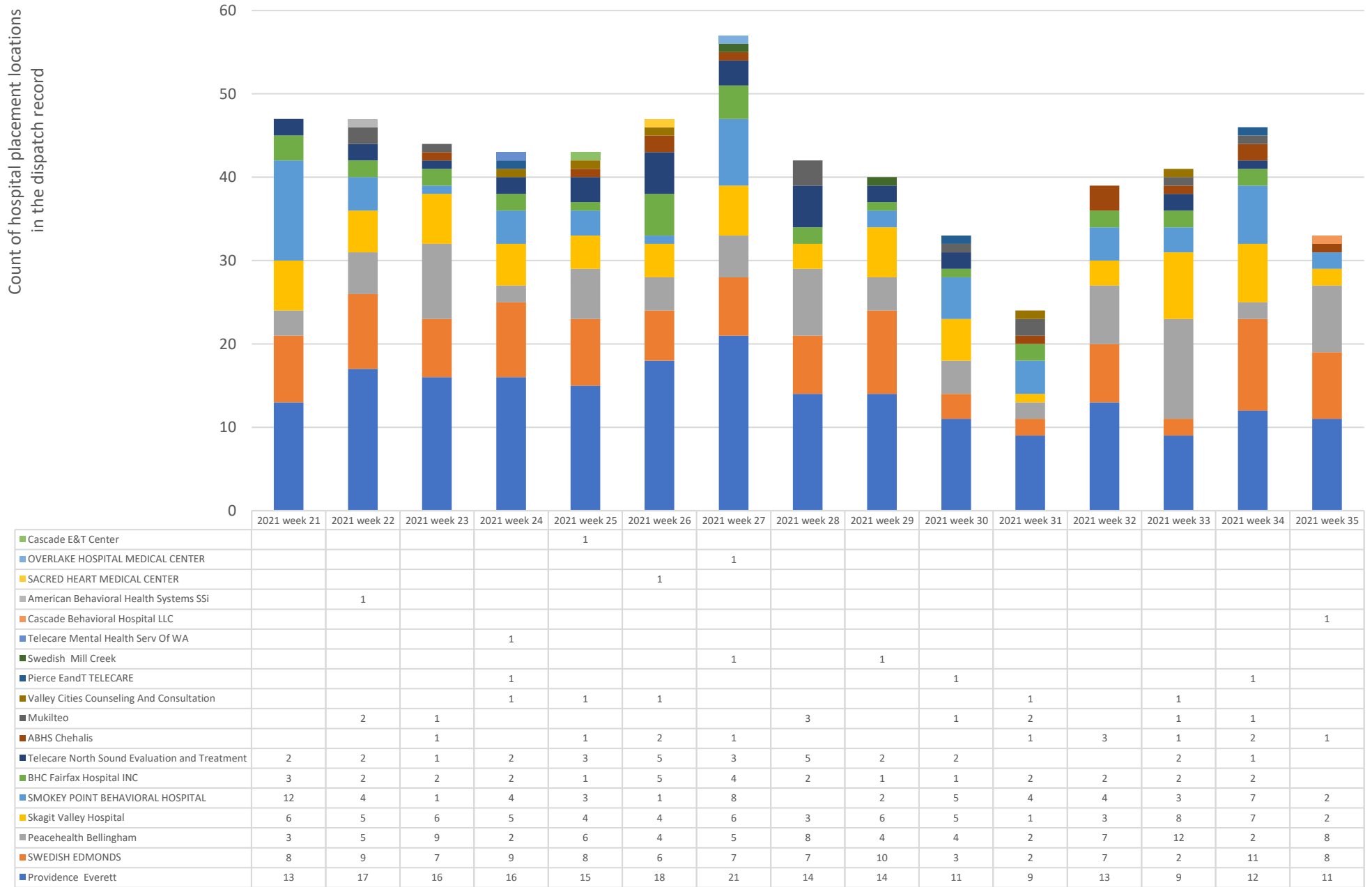
episodes	county					region
	Island	San Juan	Skagit	Snohomish	Whatcom	
Response criteria						
Emergent (included in chart)	6	1	26	348	104	485
Urgent	17	9	89	468	158	741
region	23	10	115	816	262	1,226

Hours from dispatch to DCR arrival

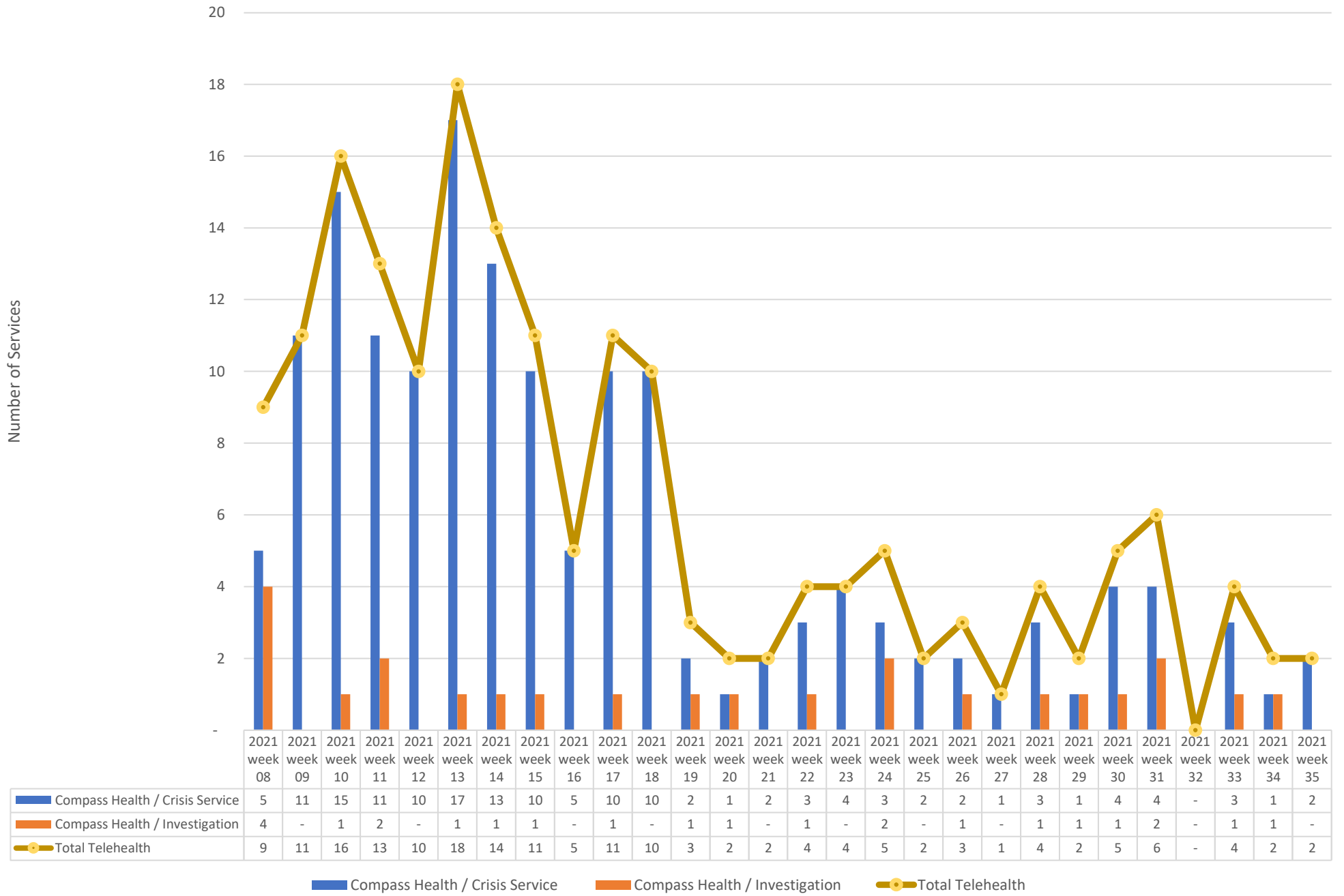


	2021 week 23	2021 week 24	2021 week 25	2021 week 26	2021 week 27	2021 week 28	2021 week 29	2021 week 30	2021 week 31	2021 week 32	2021 week 33	2021 week 34	2021 week 35
Island	0.02	0.00	2.58	0.00	1.25	0.00	0.23	0.00	0.00	0.00	0.00	1.42	0.00
San Juan	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Skagit	0.02	0.00	1.19	0.00	3.33	1.69	1.58	1.75	0.17	1.65	0.67	3.67	3.25
Snohomish	1.27	1.27	0.74	1.89	2.06	1.24	1.90	1.21	1.78	2.09	1.07	0.90	3.83
Whatcom	0.02	1.35	2.02	1.58	1.49	1.98	2.02	3.97	1.56	1.57	1.52	1.61	2.91
region	1.02	1.29	1.12	1.84	1.93	1.42	1.88	1.89	1.68	1.95	1.20	1.29	3.66

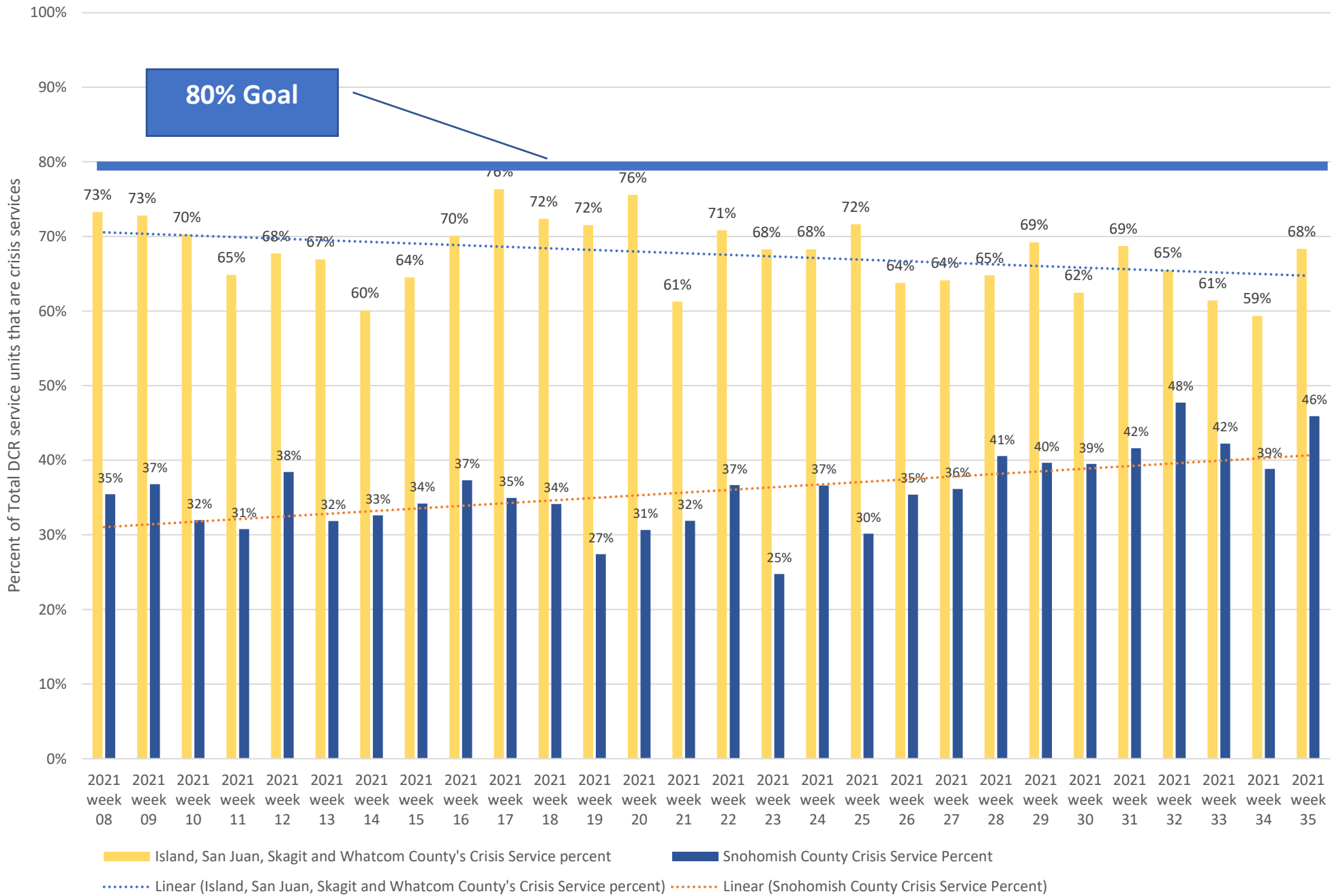
Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low



Telehealth only, crisis and investigation services from 02/14/21 to 08/28/21



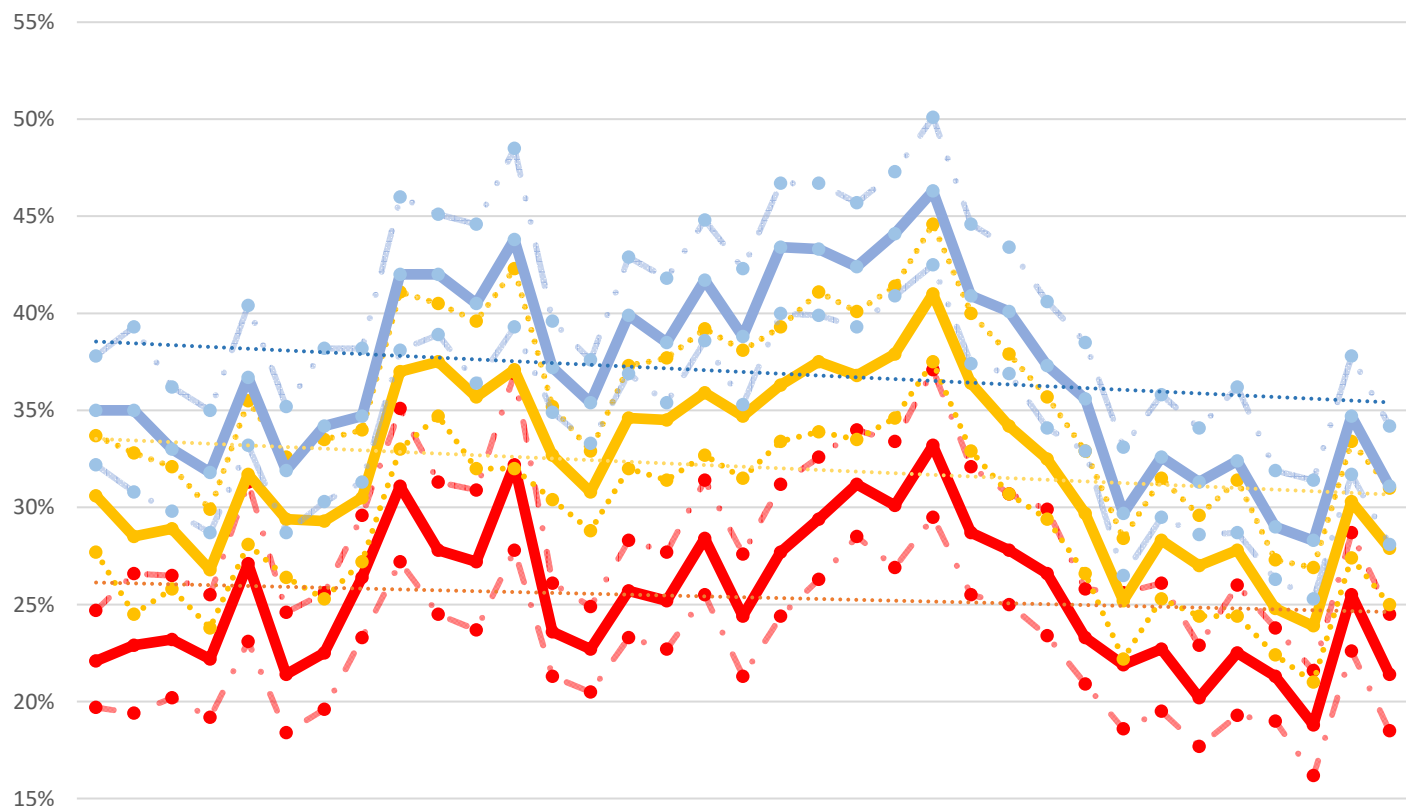
Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units



Washington State Indicators of Anxiety or Depression Based on Reported Frequency of Symptoms During Last 7 Days

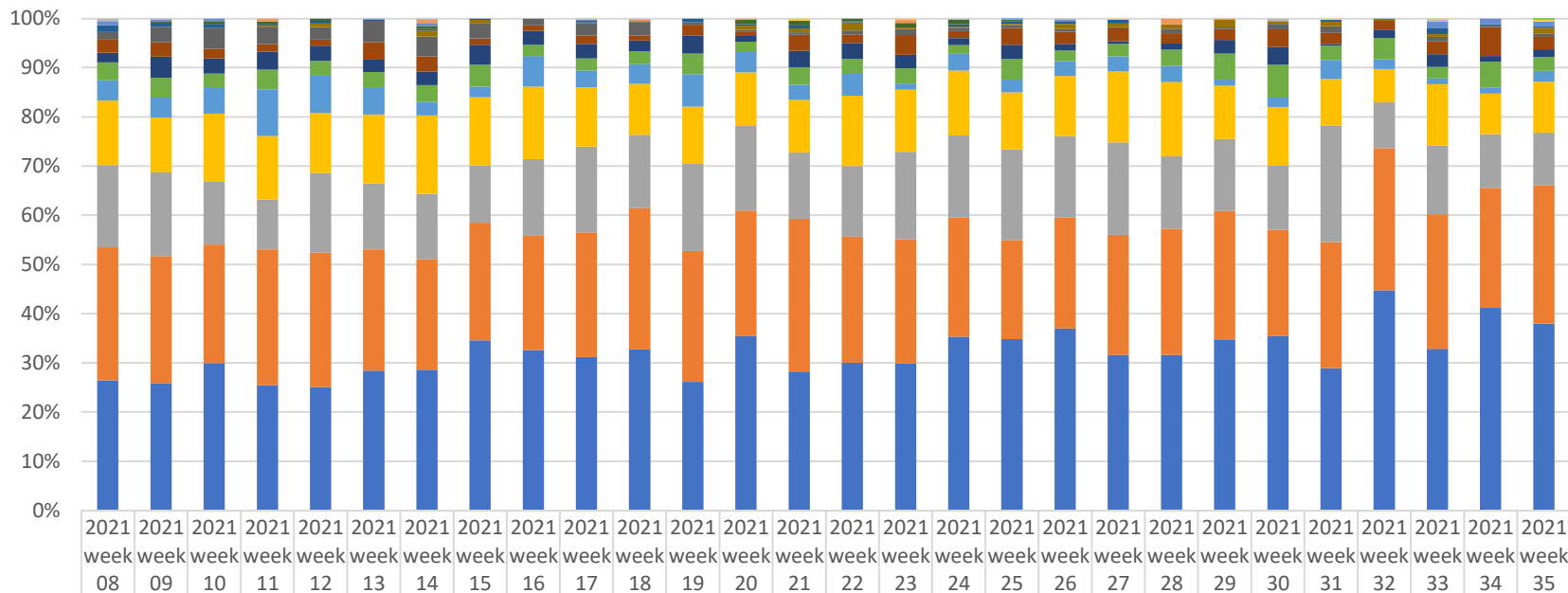
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 djhgfLnv/#xqfkhg#kxh#K rxvnhkrø#
 Sxøh#xuyh|#r#surgxfh#gdwd#rcq#kxh#
 vrfldd#qg#nfrqrp lf#p sdfw#r i#Frylg0
 4<#cq#Dp hulfdq#Krxvnhkrøv1#Wkh#
 Krxvnhkrø#Sxøh#xuyh|#dv#ghvjggh#
 wr#jdxjh#kxh#p sdfw#r i#kxh#sdqghp lf#
 rq#p sα|p hqw#wdwxv#frqvxp hu#
 vshqglj/#irrg#hfxul|#krxvlj/#
 hgxfdwlrq#j luxswlrqv/#qg#
 glp hqvlrqv#r i#k |vfdq#qg#p hqwd#
 z hαjhvvi

<https://data.cdc.gov/NCHS/Indicators-of-Anxiety-or-Depression-Based-on-Reported-Frequency-of-Symptoms-During-Last-7-Days>



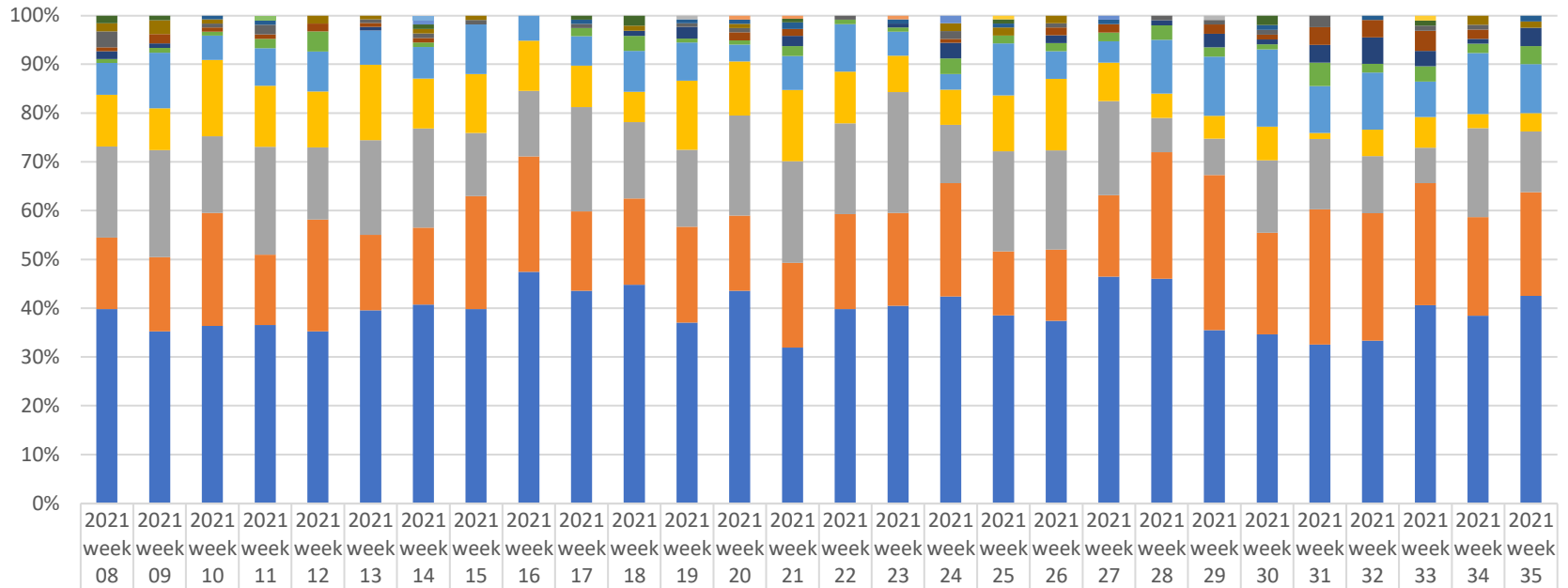
	23 Apr-05	07 May-12	14 May-19	21 May-26	28 May-02	04 Jun-09	11 Jun-16	18 Jun-23	25 Jun-30	02 Jul-07	09 Jul-14	16 Jul-21	19 Aug-31	02 Sep-14	16 Sep-28	30 Sep-12	14 Oct-26	28 Oct-09	11 Nov-23	25 Nov-07	09 Dec-21	14 Jan-18	20 Jan-01	03 Feb-15	17 Feb-01	03 Mar-15	17 Mar-29	21 Apr-26	28 Apr-10	12 May-24	26 May-07	09 Jun-21	23 Jun-05	21 Jul-02	04 Aug-16
••• % with Symptoms of Depressive Disorder low conf. level	20%	19%	20%	19%	23%	18%	20%	23%	27%	25%	24%	28%	21%	21%	23%	23%	26%	21%	24%	26%	29%	27%	30%	26%	25%	23%	21%	19%	20%	18%	19%	19%	16%	23%	19%
— % with Symptoms of Depressive Disorder value	22%	23%	23%	22%	27%	21%	23%	26%	31%	28%	27%	32%	24%	23%	26%	25%	28%	24%	28%	29%	31%	30%	33%	29%	28%	27%	23%	22%	23%	20%	23%	21%	19%	26%	21%
••• % with Symptoms of Depressive Disorder high conf. level	25%	27%	27%	26%	31%	25%	26%	30%	35%	31%	31%	37%	26%	25%	28%	28%	31%	28%	31%	33%	34%	33%	37%	32%	31%	30%	26%	26%	26%	23%	26%	24%	22%	29%	25%
••• % with Symptoms of Anxiety Disorder low conf. level	28%	25%	26%	24%	28%	26%	25%	27%	33%	35%	32%	32%	30%	29%	32%	31%	33%	32%	33%	34%	34%	35%	38%	33%	31%	29%	27%	22%	25%	24%	24%	22%	21%	27%	25%
— % with Symptoms of Anxiety Disorder value	31%	29%	29%	27%	32%	29%	29%	31%	37%	38%	36%	37%	33%	31%	35%	35%	36%	35%	36%	38%	37%	38%	41%	36%	34%	33%	30%	25%	28%	27%	28%	25%	24%	30%	28%
••• % with Symptoms of Anxiety Disorder high conf. level	34%	33%	32%	30%	36%	33%	34%	34%	41%	41%	40%	42%	35%	33%	37%	38%	39%	38%	39%	41%	40%	41%	45%	40%	38%	36%	33%	28%	32%	30%	31%	27%	27%	33%	31%
••• % with Symptoms of Anxiety or Depressive Disorder low conf. level	32%	31%	30%	29%	33%	29%	30%	31%	38%	39%	36%	39%	35%	33%	37%	35%	39%	35%	40%	40%	39%	41%	43%	37%	37%	34%	33%	27%	30%	29%	29%	26%	25%	32%	28%
— % with Symptoms of Anxiety or Depressive Disorder value	35%	35%	33%	32%	37%	32%	34%	35%	42%	42%	41%	44%	37%	35%	40%	39%	42%	39%	43%	43%	42%	44%	46%	41%	40%	37%	36%	30%	33%	31%	32%	29%	28%	35%	31%
••• % with Symptoms of Anxiety or Depressive Disorder high conf. level	38%	39%	36%	35%	40%	35%	38%	38%	46%	45%	45%	49%	40%	38%	43%	42%	45%	42%	47%	47%	46%	47%	50%	45%	43%	41%	39%	33%	36%	34%	36%	32%	31%	38%	34%

Place of Service -Crisis Services, percent of total by week



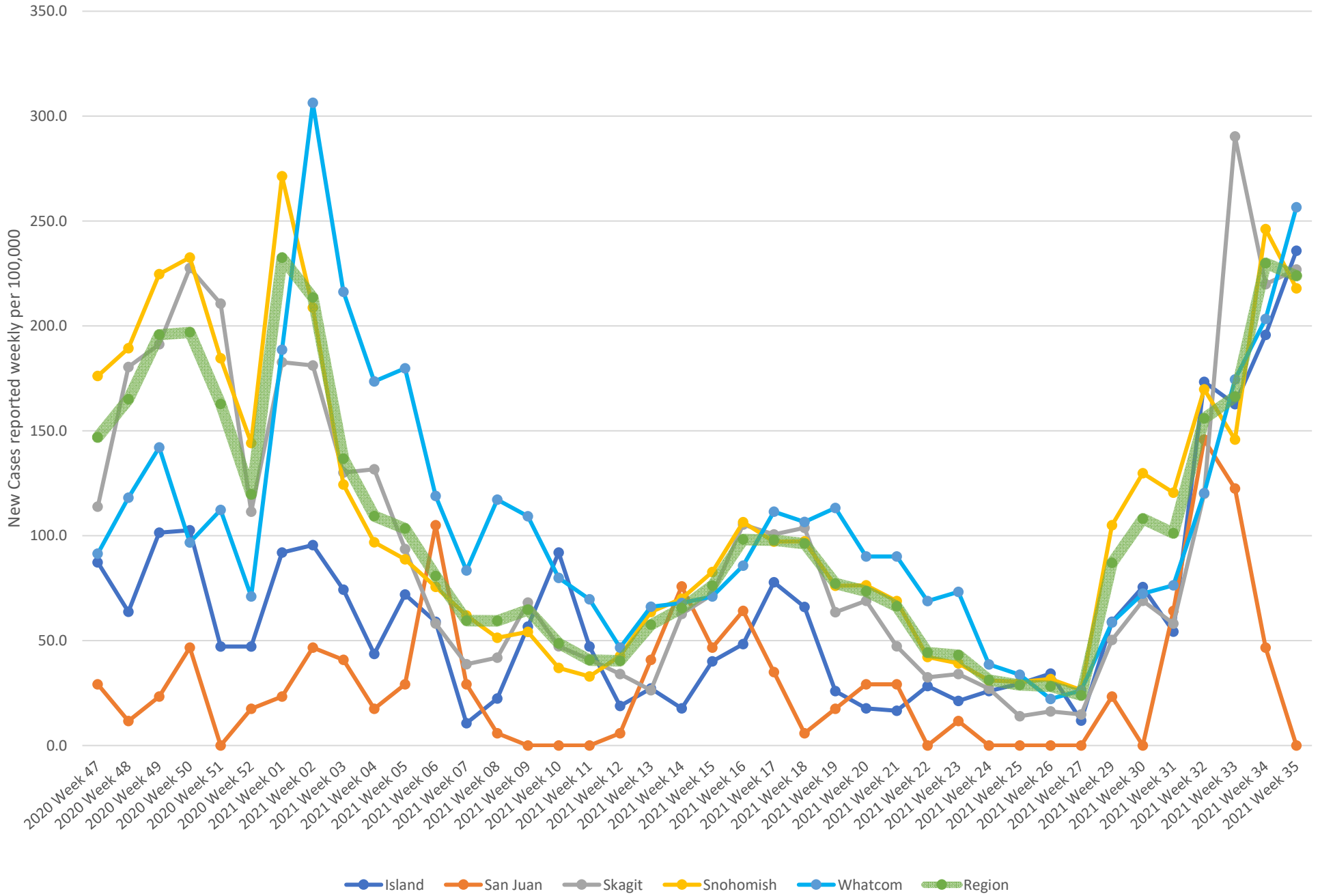
	2021 week 08	2021 week 09	2021 week 10	2021 week 11	2021 week 12	2021 week 13	2021 week 14	2021 week 15	2021 week 16	2021 week 17	2021 week 18	2021 week 19	2021 week 20	2021 week 21	2021 week 22	2021 week 23	2021 week 24	2021 week 25	2021 week 26	2021 week 27	2021 week 28	2021 week 29	2021 week 30	2021 week 31	2021 week 32	2021 week 33	2021 week 34	2021 week 35		
Skilled Nursing Facility																													1	
Custodial Care Facility																		1												
Community Mental Health Center														2		1					1				1		1		1	
Psych. Residential	2	1					1			1	1					1		1					2			1				
Nursing Facility				2			2				1		1			2						4	1							
On Campus Outpatient Hospital	3	1	2			1	2			1									1								5	4	3	
School		1	2	2	2		2			1	1		3	3	2	3	4	1								1				
Group Home	5	3	3	1	2	1	1	1		1		3	1	3	1		2	2	2	3				1		4	1	1		
Homeless Shelter				1	3		4	2					3	3	6	1	1	1	4	3	3	5	2	3	1	2		4		
Telehealth	5	11	15	11	10	17	13	10	5	10	10	2	1	2	3	4	3	2	2	1	3	1	4	4		3	1	2		
Inpatient Psychiatric Facility	10	10	7	5	5	14	10	4	4	7	4	8	3	13	6	13	6	12	9	10	7	7	13	7	7	9	20	8		
Inpatient Hospital	7	15	11	12	12	10	9	13	10	12	8	14	4	13	12	9	6	10	5	2	4	9	13	1	7	9	4	5		
Prison Correctional Facility	13	14	10	13	12	12	11	14	8	10	10	16	7	14	11	10	7	15	8	10	11	17	24	9	17	8	18	9		
Assisted Living Facility	15	14	19	31	30	22	9	7	22	14	15	25	14	12	16	4	15	9	11	12	11	4	7	12	8	4	4	7		
Emergency Room Hospital	47	39	49	42	48	55	52	44	52	49	39	44	37	42	52	41	56	41	45	56	50	35	43	29	27	43	28	33		
Home	60	59	46	33	64	53	43	37	55	71	56	67	58	53	52	58	71	65	61	73	49	47	47	73	37	48	37	34		
Other Place of Service	97	90	86	90	108	97	73	76	82	103	108	101	86	122	93	82	103	71	83	95	85	84	78	79	115	94	83	90		
Office	95	90	107	83	99	112	93	110	115	127	123	99	120	111	109	97	150	123	136	123	105	112	128	89	178	113	140	121		

Place of Service -Investigations, percent of total by week

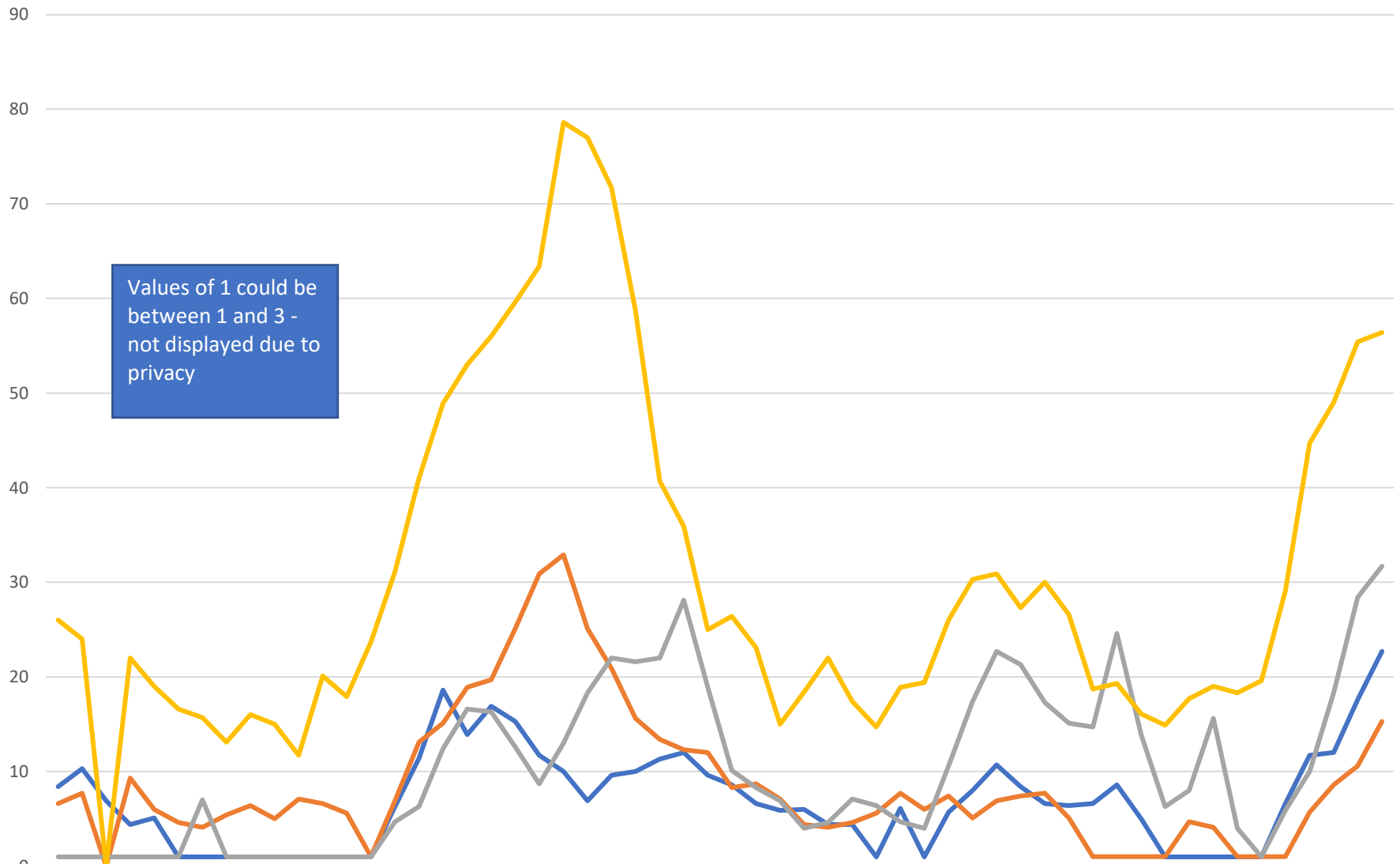


	2021 week 08	2021 week 09	2021 week 10	2021 week 11	2021 week 12	2021 week 13	2021 week 14	2021 week 15	2021 week 16	2021 week 17	2021 week 18	2021 week 19	2021 week 20	2021 week 21	2021 week 22	2021 week 23	2021 week 24	2021 week 25	2021 week 26	2021 week 27	2021 week 28	2021 week 29	2021 week 30	2021 week 31	2021 week 32	2021 week 33	2021 week 34	2021 week 35	
On Campus Outpatient Hospital				1																									
School							1																						
Custodial Care Facility																		1								1			
Skilled Nursing Facility												1										1							
Nursing Facility													1	1		1													
Homeless Shelter							1										2				1								
Psych. Residential	2	1					1			1	2			1				1					2			1			
Community Mental Health Center			1	1						1		1	1	2		1		1		1			1		1			1	
Group Home	2	3	1		2	1	1	1			1		1				2	2	2								2	1	
Telehealth	4		1	2		1	1	1		1		1	1		1		2		1		1	1	1	1	2		1	1	
Assisted Living Facility	1	2	1	1	2	1	1						2	2			1		2	2		2	1	3	4	4	4	2	
Office	2	1				1					1	3		3		1	4		2		1	3	1	3	6	3	1	3	
Home	1	1	1	2	5		1			2	3	1	1	3	1	1	4	2	2	2	3	2	1	4	2	3	2	3	
Prison Correctional Facility	8	12	6	8	10	9	7	11	5	7	8	10	4	10	11	6	4	13	7	5	11	13	16	8	13	7	13	8	
Inpatient Hospital	13	9	19	13	14	20	11	13	10	10	6	18	13	21	12	9	9	14	18	9	5	5	7	1	6	6	3	3	
Inpatient Psychiatric Facility	23	23	19	23	18	25	22	14	13	25	15	20	24	30	21	30	15	25	25	22	7	8	15	12	13	7	19	10	
Other Place of Service	18	16	28	15	28	20	17	25	23	19	17	25	18	25	22	23	29	16	18	19	26	34	21	23	29	24	21	17	
Emergency Room Hospital	49	37	44	38	43	51	44	43	46	51	43	47	51	46	45	49	53	47	46	53	46	38	35	27	37	39	40	34	

New COVID-19 Cases Reported Weekly per 100,000 population - 11/17/20 to 09/01/21



Total Hospitalized Adults - COVID-19 (confirmed or suspected) 7 day average



Values of 1 could be between 1 and 3 - not displayed due to privacy

	7/3 1/2 020	8/7 4/2 020	8/1 2/0 020	8/2 8/2 020	9/4 1/2 020	9/1 8/2 020	9/1 5/2 020	9/2 2/2 020	10/1 9/2 020	10/1 10/2 020	10/16 2/0 020	10/23 3/0 020	10/30 6/2 020	11/6 2/0 020	11/13 2/0 020	11/20 2/0 020	11/27 4/2 020	12/4 2/0 020	12/11 2/0 020	12/18 2/0 020	12/25 2/0 020	1/1/20 2/21	1/8/20 5/21	1/15/20 2/21	1/22/20 2/21	1/29/20 2/21	2/5/20 2/21	2/12/20 2/21	2/19/20 2/21	2/26/20 3/21	3/5/20 3/21	3/12/20 2/21	3/19/20 2/21	3/26/20 2/21	4/2/20 2/21	4/9/20 2/21	4/16/20 3/21	4/23/20 4/21	4/30/20 5/21	5/7/20 4/21	5/14/20 5/21	5/21/20 5/21	5/28/20 6/21	6/4/20 6/21	6/11/20 6/21	6/18/20 6/21	6/25/20 7/21	7/2/20 7/21	7/9/20 7/21	7/16/20 8/21	7/23/20 8/21	7/30/20 8/21	8/6/20 8/21	8/13/20 8/21	8/20/20 8/21			
SVH	8.4	10	6.9	4.4	5.1	1	1	1	1	1	1	1	1	6.3	11	19	14	17	15	12	10	6.9	9.6	10	11	12	9.6	8.6	6.6	5.9	6	4.4	4.4	1	6.1	1	5.7	8	11	8.4	6.6	6.4	6.6	8.6	5	1	1	1	1	1	1	1	1	6.6	12	12	18	23
Swedish Edmonds	6.6	7.7	0	9.3	6	4.6	4.1	5.4	6.4	5	7.1	6.6	5.6	1	6.9	13	15	19	20	25	31	33	25	21	16	13	12	12	8.3	8.7	7.1	4.4	4.1	4.6	5.6	7.7	6	7.4	5.1	6.9	7.4	7.7	5.1	1	1	1	1	1	4.7	4.1	1	1	1	1	5.7	8.6	11	15
ST Joe	1	1	1	1	1	1	7	1	1	1	1	1	1	1	4.7	6.3	12	17	16	13	8.7	13	18	22	22	22	28	19	10	8.3	6.9	4	4.6	7.1	6.4	4.7	4	11	17	23	21	17	15	15	25	14	6.3	8	16	4	1	5.9	10	18	28	32		
Prov. Everett	26	24	0	22	19	17	16	13	16	15	12	20	18	24	31	41	49	53	56	60	63	79	77	72	59	41	36	25	26	23	15	18	22	17	15	19	19	26	30	31	27	30	27	19	19	16	15	18	19	18	20	29	45	49	55	56		

North Sound Crisis Metric and Reporting

Call Center, DCR dispatch and Crisis Services

Executive Summary

Crisis System Metric Dashboards

North Sound Crisis Calls

Period From Aug-20 To Jul-21

	crisis calls	Calls	Calls LT 30	Average	Calls
Prior 12 mo. Avg	3,687	3,516	3,246	0:00:26	171
Min	2,676	2,446	2,066	0:00:17	76
Max	4,582	4,312	3,913	0:00:38	322
St dev	495	491	499	0:00:06	78
Jul-21	3,978	3,894	3,592	0:00:28	84
Current Month					

North Sound Investigations

Period From Aug-20 To Jul-21

	invest.	detentions	MH invest.	SUD invest.	MH and SUD	Referred from	avg dispatch
Prior 12 mo. Avg.	420	184	246	24	148	37	1.19
Min	342	150	198	14	128	24	0.83
Max	509	249	297	38	173	55	1.76
Standard dev.	43	24	27	6	14	8	0.23
Jul-21	409	150	248	21	134	43	1.41
Current Month							

	Detentions and Commitments	Less Restrictive Options MH	Voluntary MH Treatment	Other	No Detention Due to Issues
Prior 12 mo. Avg.	198	2	127	85	7
Min	161	0	91	63	2
Max	263	6	165	125	13
Standard dev.	24	2	22	16	3
Jul-21	161	5	116	125	2
Current Month					

- Inside 2 stdev
- at 2 stdev
- outside 2 stdev

Areas outside limits

Crisis Calls metrics outside limits

No measures changed beyond the 2 standard deviation limit.

Investigation metrics outside limits

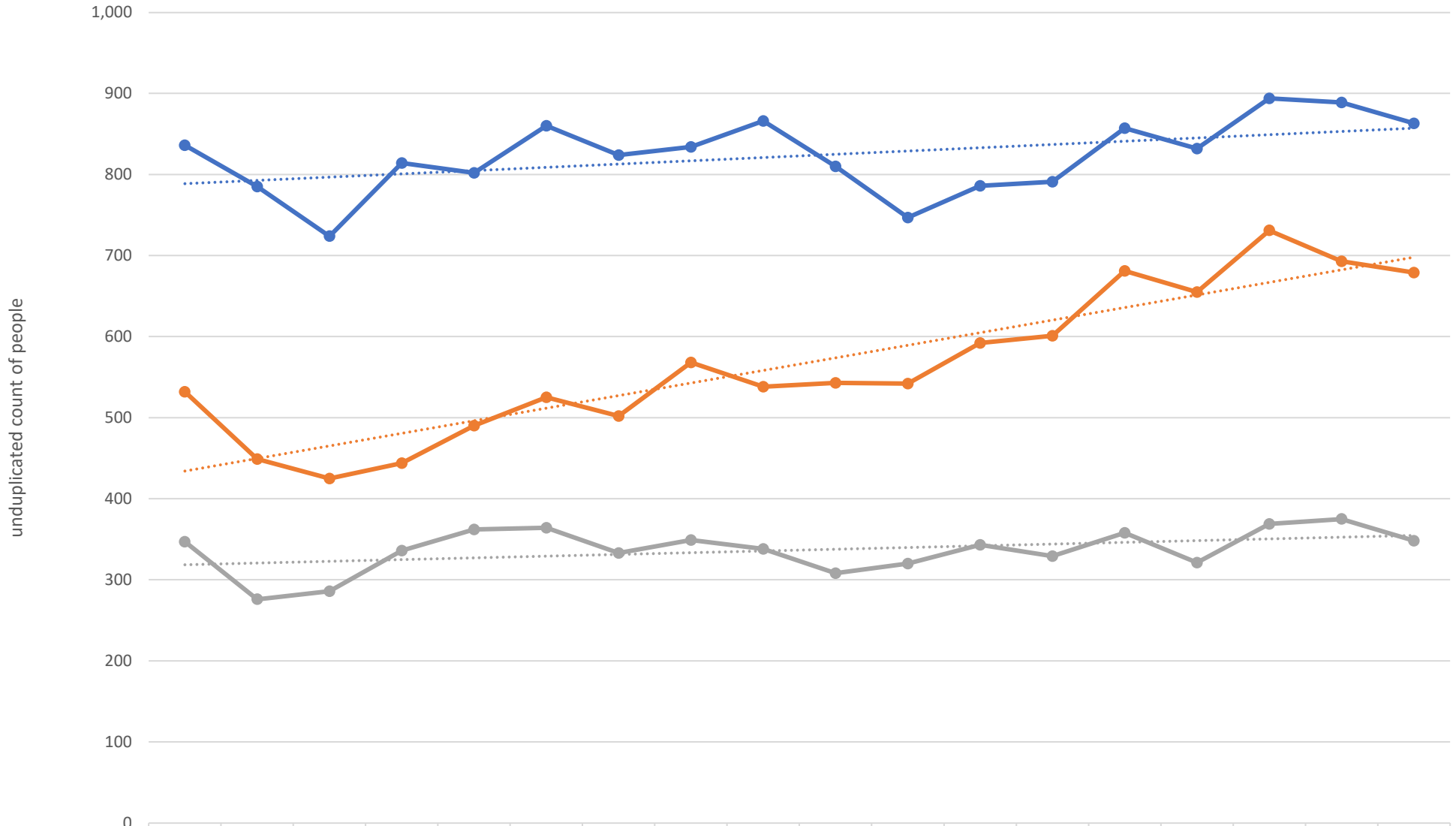
Investigations with the Outcome of 'Other' increased beyond the 2 standard deviation limit. Interventions to reduce this category have been discussed, perhaps advertising its availability with the unintended consequence of increasing its use as an outcome.



North Sound Crisis System Dashboard

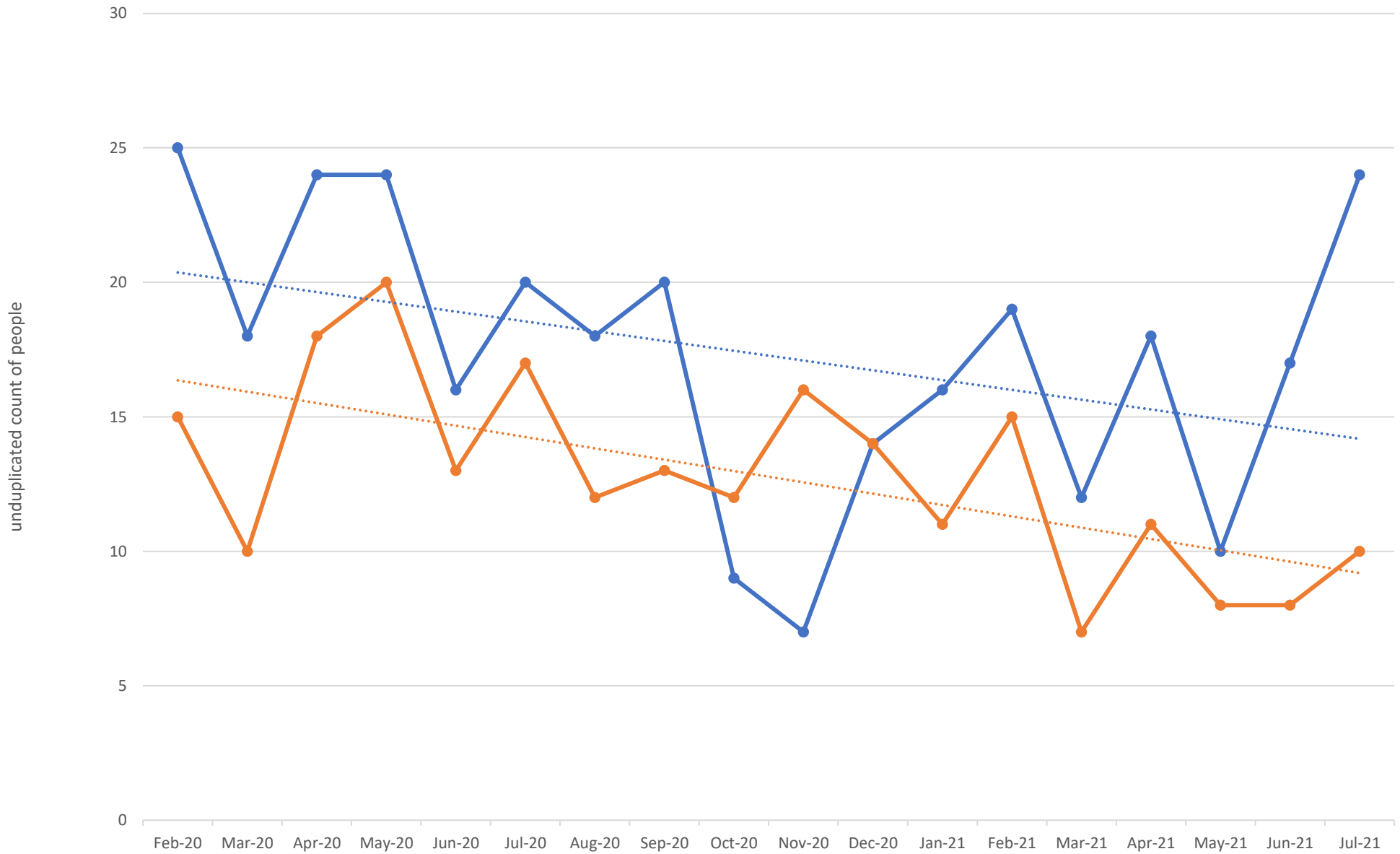
Page 2	Unduplicated People receiving a crisis system service
Page 3	Island - Unduplicated People receiving a crisis system service
Page 4	San Juan - Unduplicated People receiving a crisis system service
Page 5	Skagit - Unduplicated People receiving a crisis system service
Page 6	Snohomish - Unduplicated People receiving a crisis system service
Page 7	Whatcom - Unduplicated People receiving a crisis system service
Page 8	Region Designated Crisis Responder (DCR) Investigations
Page 9	Region DCR Investigation Referral Sources
Page 10	Region DCR Investigation Outcomes

Unduplicated People receiving a crisis system service



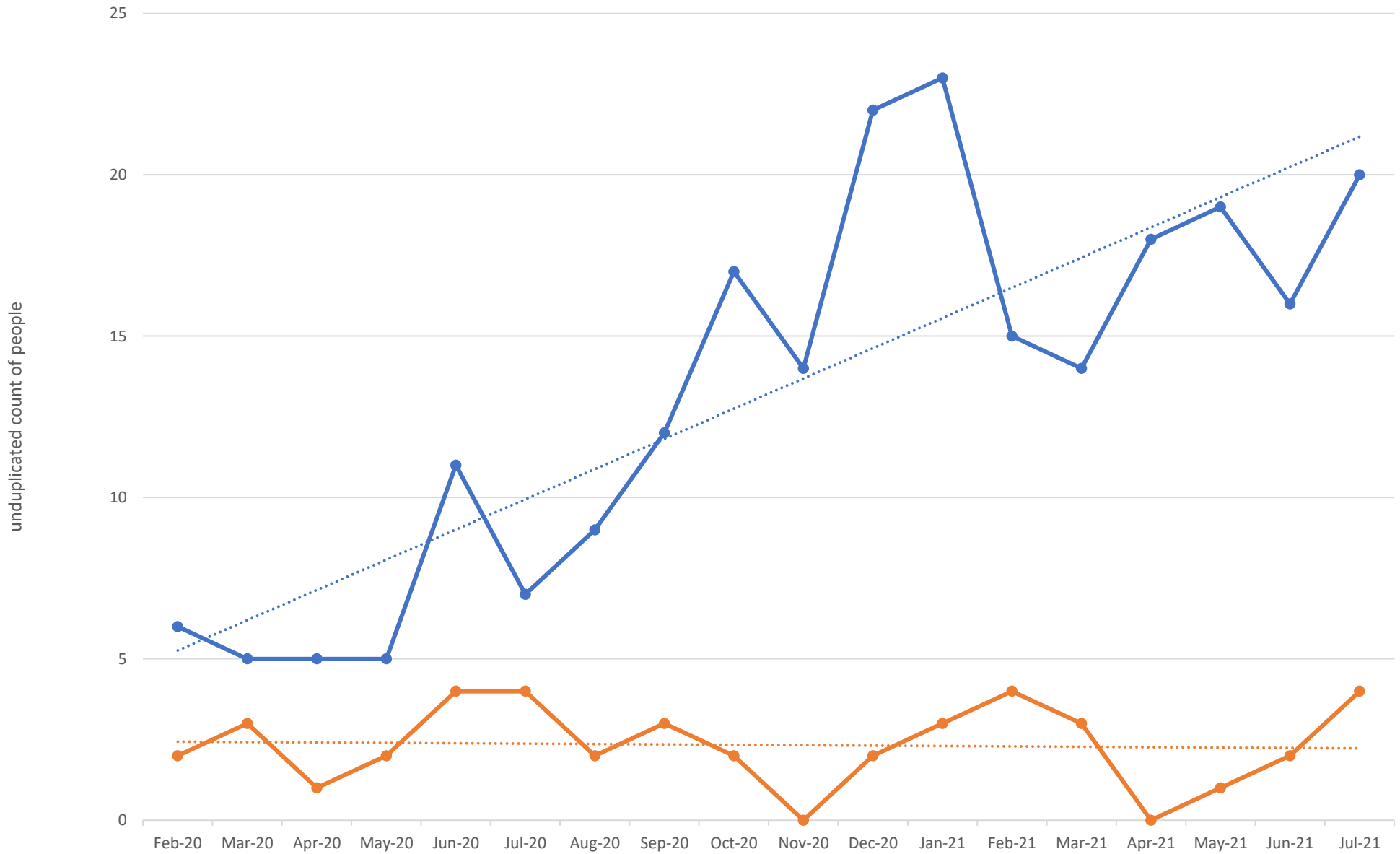
	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
● Crisis Call	836	785	724	814	802	860	824	834	866	810	747	786	791	857	832	894	889	863
● Crisis Service	532	449	425	444	490	525	502	568	538	543	542	592	601	681	655	731	693	679
● Investigation	347	276	286	336	362	364	333	349	338	308	320	343	329	358	321	369	375	348

Island - Unduplicated People receiving a crisis system service



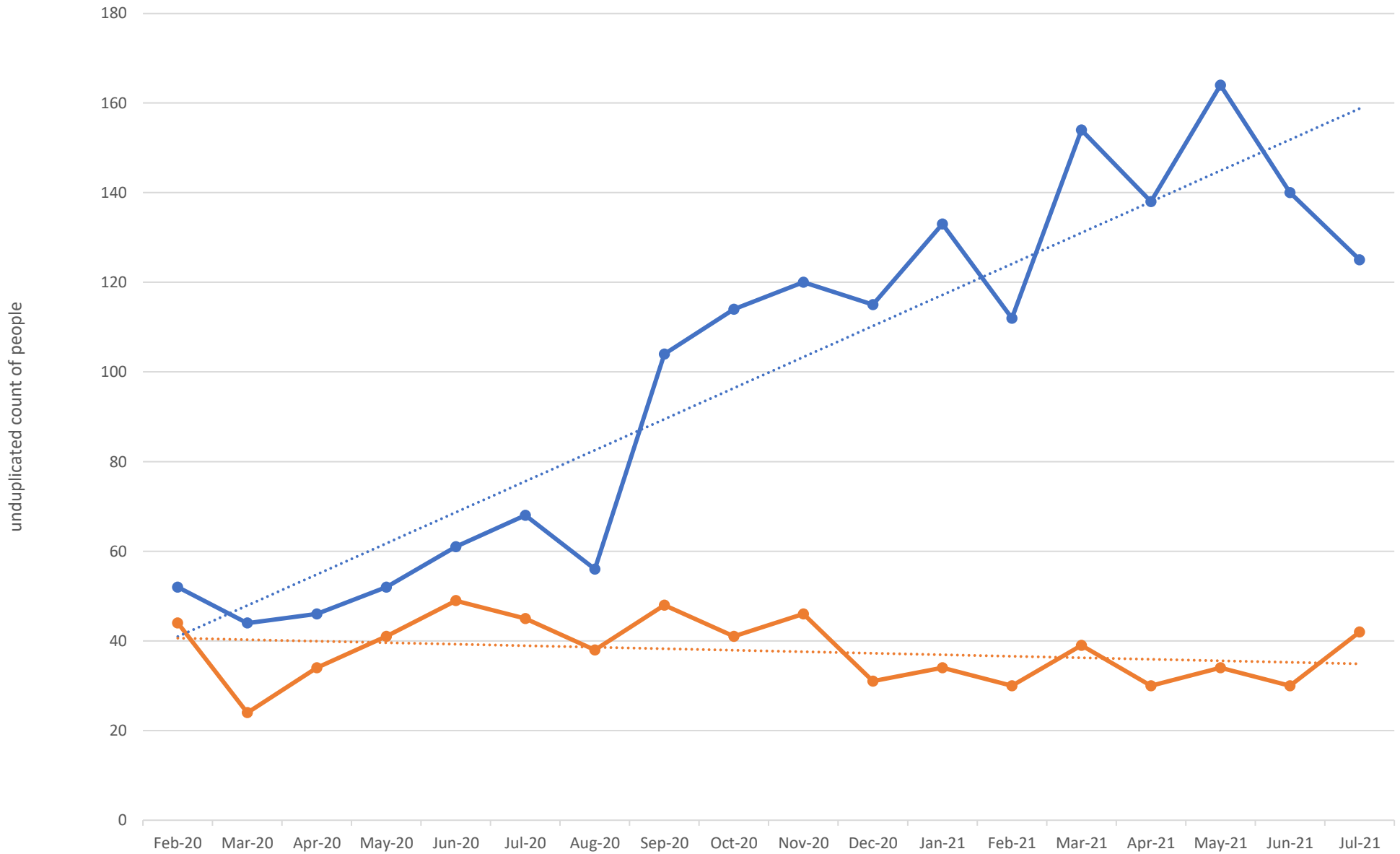
	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
● Crisis Service	25	18	24	24	16	20	18	20	9	7	14	16	19	12	18	10	17	24
● Investigation	15	10	18	20	13	17	12	13	12	16	14	11	15	7	11	8	8	10

San Juan - Unduplicated People receiving a crisis system service



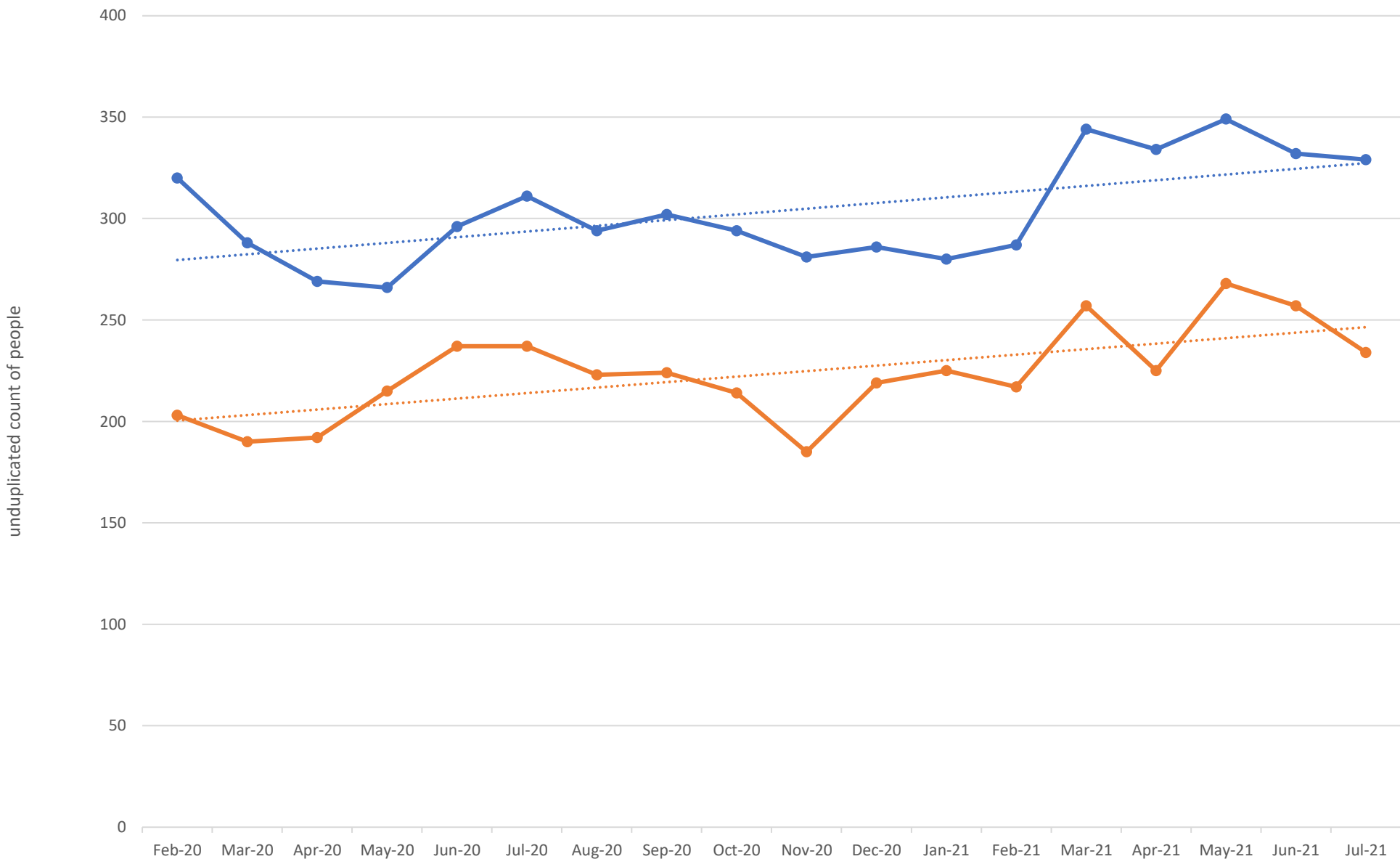
	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
● Crisis Service	6	5	5	5	11	7	9	12	17	14	22	23	15	14	18	19	16	20
● Investigation	2	3	1	2	4	4	2	3	2	0	2	3	4	3	0	1	2	4

Skagit - Unduplicated People receiving a crisis system service



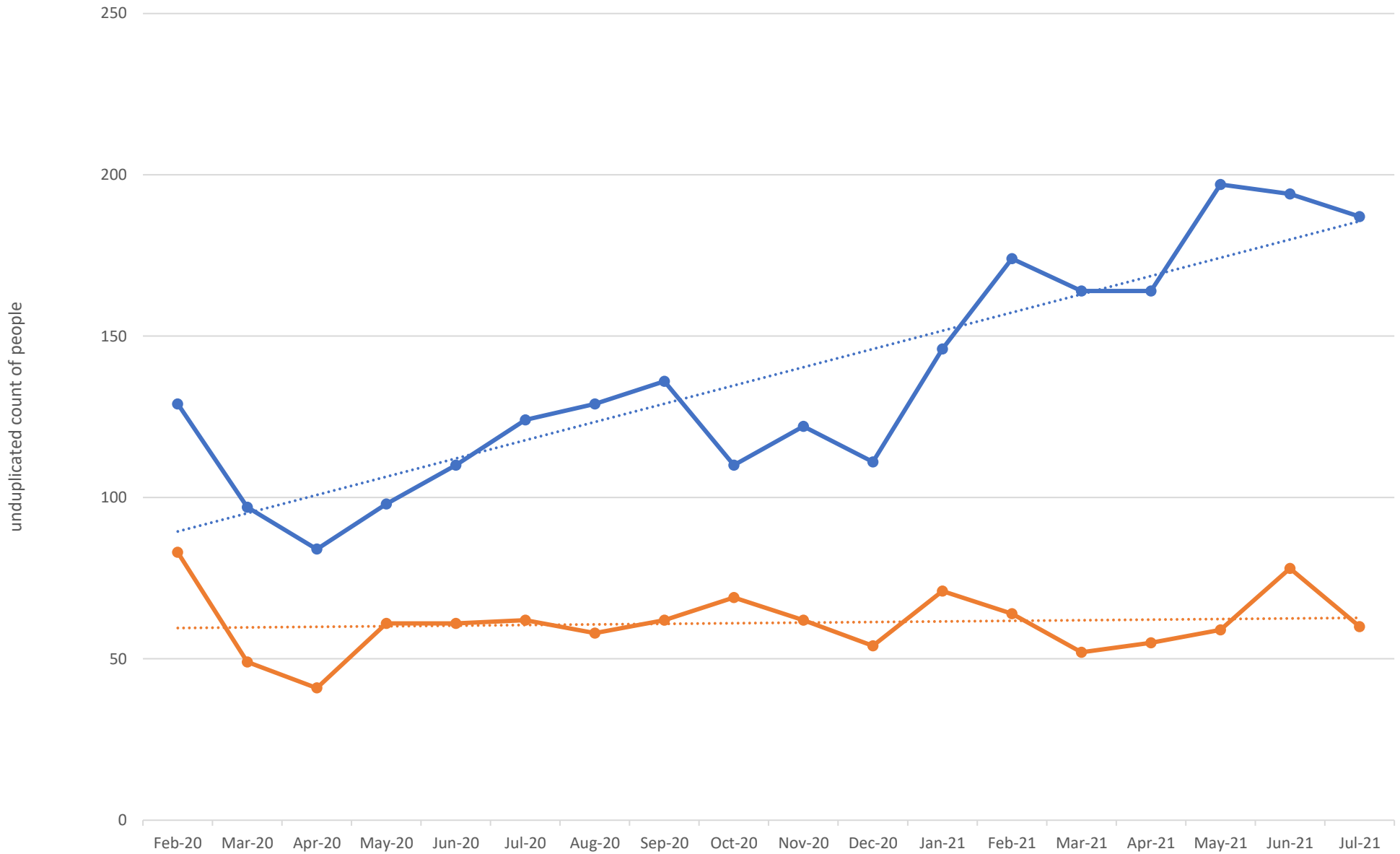
	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
● Crisis Service	52	44	46	52	61	68	56	104	114	120	115	133	112	154	138	164	140	125
● Investigation	44	24	34	41	49	45	38	48	41	46	31	34	30	39	30	34	30	42

Snohomish - Unduplicated People receiving a crisis system service



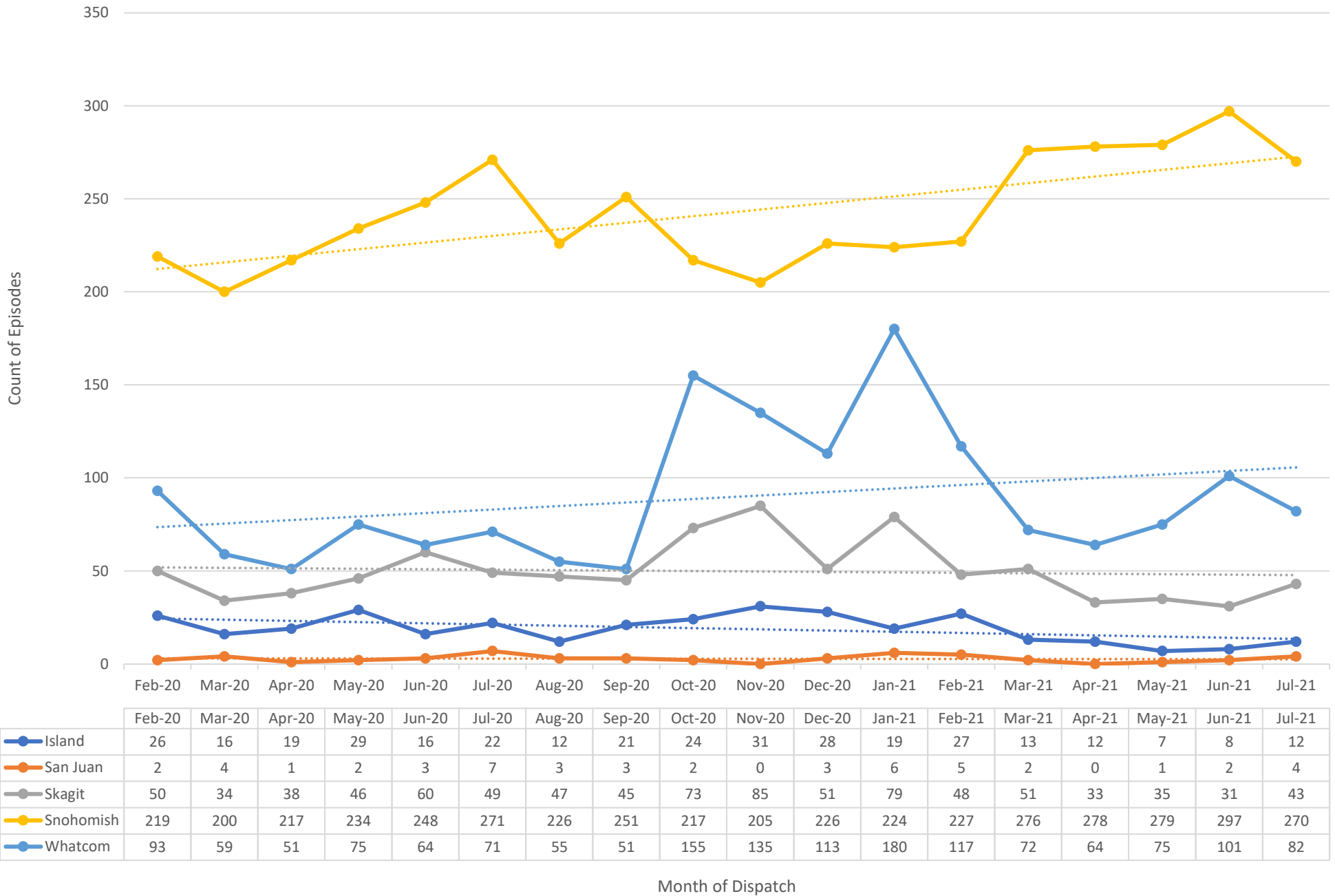
	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
● Crisis Service	320	288	269	266	296	311	294	302	294	281	286	280	287	344	334	349	332	329
● Investigation	203	190	192	215	237	237	223	224	214	185	219	225	217	257	225	268	257	234

Whatcom - Unduplicated People receiving a crisis system service



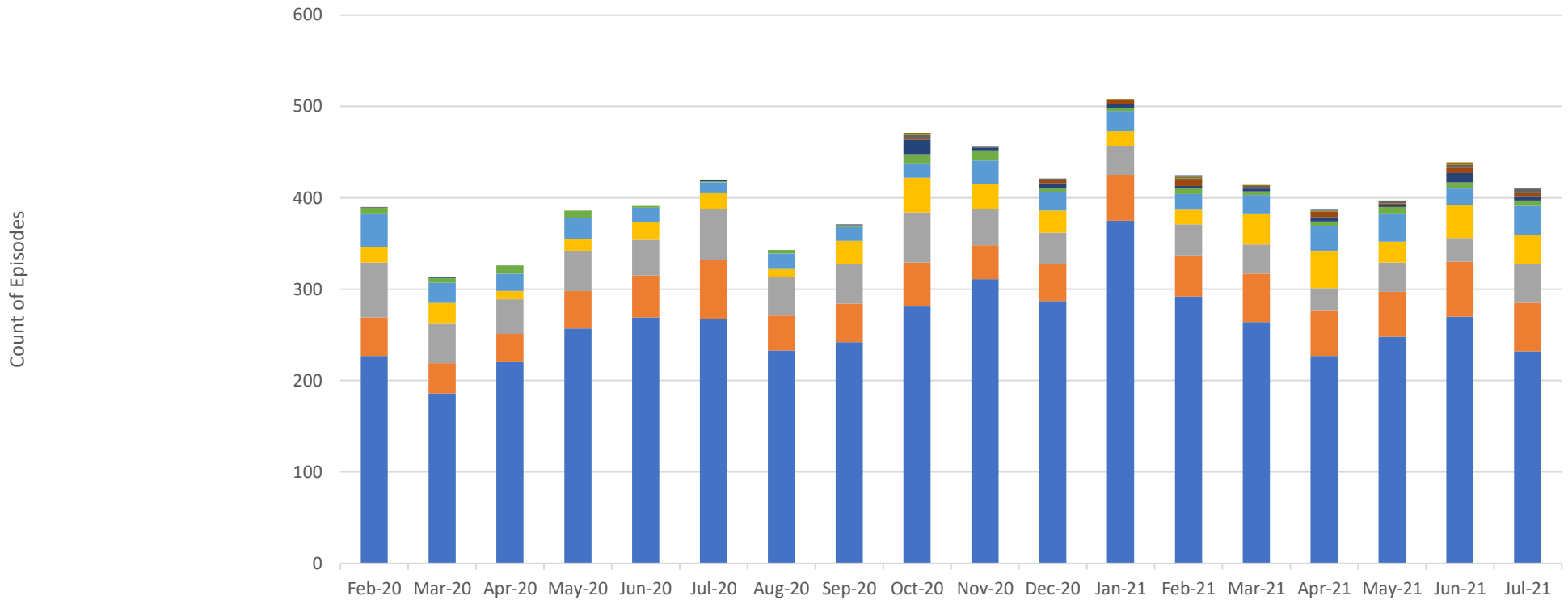
	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21
● Crisis Service	129	97	84	98	110	124	129	136	110	122	111	146	174	164	164	197	194	187
● Investigation	83	49	41	61	61	62	58	62	69	62	54	71	64	52	55	59	78	60

Region Designated Crisis Responder (DCR) Investigations



Month of Dispatch

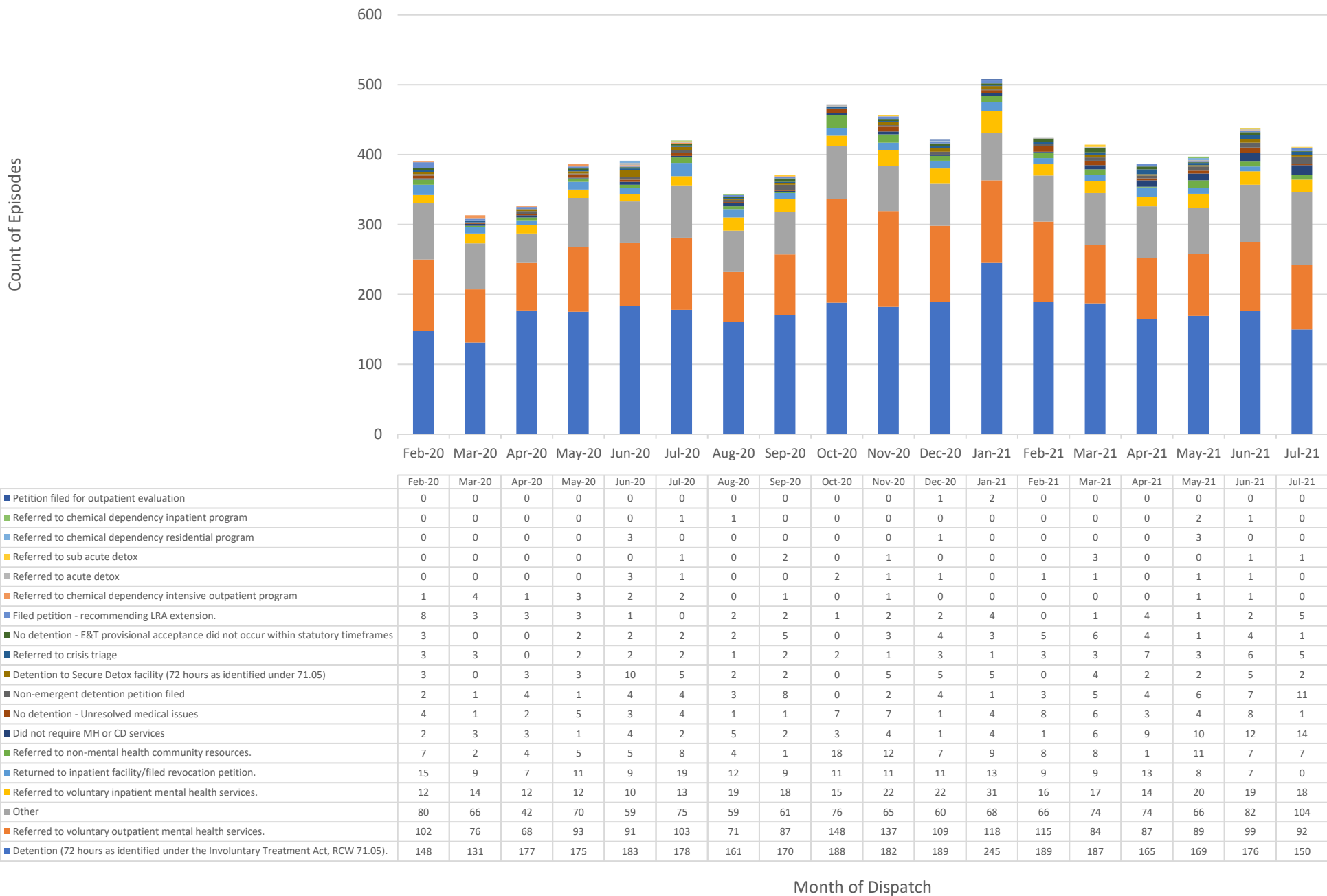
Region DCR Investigation Referral Sources



	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	
Impact Team Law Enforcement Referral	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1
School	0	1	0	0	0	0	0	0	0	0	0	0	1	0	1	0	0	0	0
Referral from MCR to DCR	0	0	0	0	0	0	0	0	2	0	0	1	2	1	1	0	3	0	0
Community	1	0	0	0	0	0	0	1	4	1	1	0	2	2	0	3	3	5	5
Legal Representative	0	0	0	0	0	0	0	0	1	0	4	4	6	1	6	2	6	4	4
Social Service Provider	0	0	0	0	0	2	0	1	17	4	6	5	3	3	5	2	10	4	4
Care Facility	7	5	9	8	2	1	4	1	10	10	4	3	6	4	5	8	7	6	6
Professional	36	22	19	23	16	12	17	15	15	26	20	22	17	21	27	30	18	32	32
Other	17	23	9	13	19	17	9	26	38	27	24	16	16	33	41	23	36	31	31
Law Enforcement	60	43	38	44	39	56	42	43	55	40	34	32	34	32	24	32	26	43	43
Family	42	33	31	41	46	65	38	42	48	37	41	50	45	53	50	49	60	53	53
Hospital	227	186	220	257	269	267	233	242	281	311	287	375	292	264	227	248	270	232	232

Month of Dispatch

Region DCR Investigation Outcomes



ESTIMATED ALLOCATION OF COMMUNITY BEHAVIORAL HEALTH RENTAL ASSISTANCE

TOTAL POPULATION

County	Pop. 4/1/21	Percentage	7/1/21 - 6/30/22
Island	86,350	6.60%	90,182
San Juan	17,500	1.34%	18,277
Skagit	131,800	10.07%	137,649
Snohomish Provider	844,400	64.52%	881,873
Whatcom	228,700	17.47%	238,849
	1,308,750		1,366,830

Skagit & Whatcom

MEDICAID POPULATION

Medicaid	as of 7/1/21	Percentage	7/1/21 - 6/30/22
Island	16,749	4.91%	\$67,158
San Juan	4,338	1.27%	\$17,394
Skagit	40,209	11.80%	\$161,224
Snohomish Provider	211,818	62.14%	\$849,316
Whatcom	67,771	19.88%	\$271,738
	340,885		\$1,366,830

CE FUNDS [CBRA] BASE ON COUNTY PERCENTAGE OF MEDICAID POPULATION

Half year amount

45,091	Admin	205,025	15%
9,138	Operations	273,366	20%
68,825	Rent Assistance	888,439	65%
440,936	Total	1,366,830	
119,425			
683,415			
188,249			

Half year amount

\$33,579
\$8,697
\$80,612
\$424,658
\$135,869
\$683,415

North Sound Behavioral Health Administrative Services Organization September 9th, 2021 Board of Directors Financial Notes

HIGHLIGHTS

1. The Budget to Actuals has been updated with budget amendment that was passed last month, this has had the effect of creating some variances since the new programs aren't up and running yet. I noted the lines that are affected by this. The revenues and expenses are running almost equal before we recognize the BHO transfer.
2. The Revenue and Expense statement looks good in that we are not overspending our revenue. For the month of August, monthly expenses and revenue have balanced out with a continued slight excess of revenues over expenditures.
3. The one thing to note is the decrease in the Medicaid fund balance, this is due to a change in our method for calculating MCO expense for our crisis system and enables us to pull down the MCO revenue that was building up in the fund balance.

NOTES

1. We are presenting the financial statements for August 2021 for the Behavioral Health Administrative Services Organization (ASO).
2. These monthly statements are prepared for the Board's use only. They provide a snapshot of expenses and revenue for a single calendar month compared with a hypothetical "year to date" projection. However, neither revenues nor expenditures occur on an equal 1/12 amount each month.
3. The North Sound BH-ASO adopts "calendar year" budgets, but the allocations from the state are done on a state fiscal year basis [with adjustments every 6 months]. The exceptions are Federal Block Grant Funds which are allocated for the entire fiscal year.
4. Revenues and expenses are managed independently within each of the major fund categories: Medicaid, State General Fund, Mental Health Block Grant, Substance Abuse Block Grant, and SAMHSA [a direct grant we receive from the federal government for our rural Medication Assistance Treatment program].
5. Within 'State General Funds', allocations are further subdivided between general state funds, and the multiple "Proviso" funds allocated for specific services.

6. We have added two new lines at the bottom of the "Revenue and Expense" tab which shows the beginning and ending fund balance within each fund category for the state fiscal year. I also added some additional lines at the bottom to show the Net Income from Operations before the transfer of funds to the BHO.

7. The Budget to Actuals statement includes notes on areas where there is a variance between the hypothetical year to date budget and actual revenues and expenditures. I also added additional lines at the bottom to show the transfer of funds separate from the normal operations.

NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION
PRELIMINARY REVENUE and EXPENSE STATEMENT for AUGUST 2021*
BUDGET TO ACTUALS

<u>REVENUES</u>	2021	YTD	YTD	Variance	
	Budget	2021	2021	Favorable	
		Budget	Actual	(Unfavorable)	
Intergovernmental Revenues					
SAMHSA	\$ 691,630	461,087	554,176	93,089	
MHBG	1,650,097	1,100,065	573,338	(526,727)	Billed heavy
SABG	4,275,187	2,850,125	2,219,002	(631,123)	Added new f
State Funds	19,534,655	13,023,103	12,749,266	(273,837)	Added new f
Medicaid (MCO)	5,167,197	3,444,798	3,416,114	(28,684)	
Total Intergovernmental Revenues	31,318,766	20,879,177	19,511,896	(1,367,282)	
Misc. Revenue **	0	0	21,286	21,286	
Interest Revenue	20,000	13,333	2,336	(10,998)	
TOTAL REVENUES	\$ 31,338,766	\$ 20,892,511	\$ 19,535,518	\$ (1,356,993)	

<u>EXPENDITURES</u>					
Inpatient Treatment	\$ 906,376	604,251	\$ 743,516	(139,265)	
ITA Judicial	2,348,969	1,565,979	1,510,945	55,034	
Crisis Services	12,107,751	8,071,834	7,813,468	258,366	
MH Crisis Stabilization	1,790,858	1,193,905	1,142,062	51,844	
E&T Services	1,007,474	671,649	728,768	(57,119)	Late billings
E&T Discharge Planner	143,058	95,372	112,750	(17,378)	One month l
Jail Services	364,560	243,040	178,743	64,297	
PACT Services	364,782	243,188	263,907	(20,719)	Sept & Oct a
MHBG Expenditures ***	722,031	481,354	228,824	252,530	Added new f
HARPS & DOC Housing	1,341,693	894,462	465,020	429,442	Added new f
DMA County Contracts	581,292	387,528	410,394	(22,866)	
SABG Expenditures ****	2,360,358	1,573,572	1,126,634	446,938	Added new f
Withdrawal Management	747,500	498,333	607,493	(109,159)	Expenses ru
SAMHSA (PDOA-MAT)	416,605	277,737	314,563	(36,826)	Provider has
Juvenile Drug Court	139,800	93,200	90,654	2,546	
Other MH Services *****	1,755,098	1,170,065	1,183,518	(13,452)	BHEF went t
Other SUD Services	0	0	260,129	(260,129)	These were
Ombuds	179,460	119,640	117,257	2,383	
Advisory Board	20,000	13,333	0	13,333	
Subtotal - Services	27,297,665	18,198,443	17,298,645	899,799	
Administration	4,041,101	2,694,067	2,233,447	460,620	
TOTAL EXPENDITURES	\$ 31,338,766	\$ 20,892,511	\$ 19,532,092	\$ 1,360,419	

Excess of Revenues Over (Under) Expenditure.	\$ 3,426	
Cash Transfer to BHO	\$ 5,741,571	- This was a ca
Adjusted Excess of Revenues Over (Under) Expenditure.	\$ (5,738,145)	

* THIS IS AN UNAUDITED STATEMENT

**NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION
PRELIMINARY REVENUE and EXPENSE STATEMENT for AUGUST 2021***

REVENUES	YTD 2021 Totals	YTD 2021 Medicaid	YTD 2021 State	YTD 2021 MHBG	YTD 2021 SABG	YTD 2021 SAMHSA
Intergovernmental Revenues						
SAMHSA	554,176					554,176
MHBG	573,338			573,338		
SABG	2,219,002				2,219,002	
State Funds	12,749,266		12,749,266			
Medicaid (MCO)	3,416,114	3,416,114				
Total Intergovernmental Revenues	19,511,896	3,416,114	12,749,266	573,338	2,219,002	554,176
Misc. Revenue **	21,286		21,286			
Interest Revenue	2,336		2,336			
TOTAL REVENUES	\$ 19,535,518	\$ 3,416,114	\$ 12,772,888	\$ 573,338	\$ 2,219,002	\$ 554,176
EXPENDITURES						
Inpatient Treatment	\$ 743,516		\$ 743,516			
ITA Judicial	1,510,945		1,510,945			
Crisis Services	7,813,468	3,924,030	2,859,397		1,030,041	
MH Crisis Stabilization	1,142,062		1,142,062			
E&T Services	728,768		521,723	207,045		
E&T Discharge Planner	112,750		112,750			
Jail Services	178,743		178,743			
PACT Services	263,907		263,907			
MHBG Expenditures ***	228,824			228,824		
HARPS & DOC Housing	465,020		465,020			
DMA County Contracts	410,394		410,394			
SABG Expenditures ****	1,126,634				1,126,634	
Withdrawal Management	607,493		607,493			
SAMHSA (PDOA-MAT)	314,563					314,563
Juvenile Drug Court	90,654		90,654			
Other MH Services *****	1,183,518		1,183,518			
Other SUD Services	260,129		260,129			
Ombuds	117,257	90,263	26,994			
Advisory Board	0		0			
Subtotal - Services	17,298,645	4,014,293	10,377,244	435,870	2,156,675	314,563
Administration	2,233,447	518,290	1,674,544			40,614
TOTAL EXPENDITURES	\$ 19,532,092	\$ 4,532,583	\$ 12,051,788	\$ 435,870	\$ 2,156,675	\$ 355,176
Net Income From Operations	\$ 3,426	\$ (1,116,469)	\$ 721,101	\$ 137,468	\$ 62,327	\$ 199,000
Cash Transfer to BHO	\$ 5,741,571		\$ 5,741,571			
Net Income after Transfer	\$ (5,738,145)	\$ (1,116,469)	\$ (5,020,470)	\$ 137,468	\$ 62,327	\$ 199,000
Beginning Fund Balance 12/31/20	11,975,972	2,204,756	10,391,082	(127,731)	(248,891)	(243,243)
Ending Fund Balance	6,237,827	1,088,287	5,370,611	9,737	(186,565)	(44,243)

Note: State Fund Balance also includes Proviso Fund Balances which are designated for specific expenditures

* THIS IS AN UNAUDITED STATEMENT

**North Sound BH-ASO
Warrants Paid
August 2021**

Type	Date	Num	Name
Bill Pmt -Check	08/06/2021	533950	Cascade Behavioral Hospital LLC
Bill Pmt -Check	08/06/2021	533953	Catholic Community Services
Bill Pmt -Check	08/06/2021	533960	Clallam County
Bill Pmt -Check	08/06/2021	533967	Compass Health
Bill Pmt -Check	08/06/2021	533981	Dimensional Communicaions Inc
Bill Pmt -Check	08/06/2021	533943	Fairfax Hospital
Bill Pmt -Check	08/06/2021	534022	Foster, Katherine
Bill Pmt -Check	08/06/2021	534007	Greater Columbia BH-ASO
Bill Pmt -Check	08/06/2021	534154	Health Care Authority
Bill Pmt -Check	08/06/2021	534013	Island County Human Services
Bill Pmt -Check	08/06/2021	534032	Lake Whatcom Center
Bill Pmt -Check	08/06/2021	534125	Language Exchange, The
Bill Pmt -Check	08/06/2021	534039	Lifeline Connections
Bill Pmt -Check	08/06/2021	534056	Multicare Health System
Bill Pmt -Check	08/06/2021	534096	Sea Mar
Bill Pmt -Check	08/06/2021	534074	St Joseph Medical Center, Peace Health
Bill Pmt -Check	08/06/2021	534127	Therapeutic Health Services
Bill Pmt -Check	08/06/2021	534140	US Bank
Bill Pmt -Check	08/06/2021	534152	WA State Dept of L & I
Bill Pmt -Check	08/13/2021	534204	Access
Bill Pmt -Check	08/13/2021	534232	Comcast
Bill Pmt -Check	08/13/2021	534238	Davenport Group Inc
Bill Pmt -Check	08/13/2021	534249	Enduris WA
Bill Pmt -Check	08/13/2021	534250	Firstline Communications (All Phase)
Bill Pmt -Check	08/13/2021	534340	Hand up Project, The
Bill Pmt -Check	08/13/2021	534350	Jones, Val-Reimb
Bill Pmt -Check	08/13/2021	534287	Lifeline Connections
Bill Pmt -Check	08/13/2021	534254	Lippman, Glenn
Bill Pmt -Check	08/13/2021	534288	Marc Boan Consulting
Bill Pmt -Check	08/13/2021	534336	NW Family LLC
Bill Pmt -Check	08/13/2021	534339	Telecare Corporation
Bill Pmt -Check	08/13/2021	534343	Therapeutic Health Services
Bill Pmt -Check	08/13/2021	534357	Wave Business
Bill Pmt -Check	08/20/2021	534375	AT&T
Bill Pmt -Check	08/20/2021	534388	Buri Funston Mumford Furlong
Bill Pmt -Check	08/20/2021	534410	Davenport Group Inc
Bill Pmt -Check	08/20/2021	534433	Federal Express
Bill Pmt -Check	08/20/2021	534436	Frontline Cleaning Services LLC
Bill Pmt -Check	08/20/2021	534467	Lake Whatcom Center
Bill Pmt -Check	08/20/2021	534473	Lifeline Connections
Bill Pmt -Check	08/20/2021	534486	MCD E&T

**North Sound BH-ASO
Warrants Paid
August 2021**

Bill Pmt -Check	08/20/2021	534520	Pioneer Center
Bill Pmt -Check	08/20/2021	534536	Richoh USA - 31001
Bill Pmt -Check	08/20/2021	534390	Robinson, Caileigh
Bill Pmt -Check	08/20/2021	534478	Rose, Lucy
Bill Pmt -Check	08/20/2021	534553	Skagit County Clerk
Bill Pmt -Check	08/20/2021	534571	Swedish Edmonds
Bill Pmt -Check	08/20/2021	534576	Telecare Corporation
Bill Pmt -Check	08/20/2021	534579	Thurston Mason-BHO
Bill Pmt -Check	08/20/2021	534595	Verizon
Bill Pmt -Check	08/31/2021	IGT	Skagit County Auditor

North Sound BH-ASO
Warrants Paid
August 2021

Amount

-24.80
-26,993.07
-360.00
-58,300.00
-345.67
-64,270.38
-465.00
-1,875.18
-32,000.00
-29,632.03
-5,686.00
-26.25
-39,070.74
-20,208.98
-165.00
-238.08
-4,072.52
-1,177.89
-52.50
-888.22
-347.34
-3,043.60
-42,461.00
-3,505.75
-50,000.00
-183.00
-41,104.65
-2,143.75
-5,500.00
-10,633.00
-532.57
-2,360.62
-601.20
-81.48
-297.00
-15,478.88
-17.80
-650.00
-3,916.00
-311.32
-5,280.88

North Sound BH-ASO
Warrants Paid
August 2021

-168,248.13
-484.52
-120.00
-240.00
-124,239.17
-68,583.20
-12,243.00
-6,730.00
-2,672.70
-3,500.00
-861,362.87
-861,362.87
-861,362.87